UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

FORM 8-K

CURRENT REPORT	
Pursuant to Section 13 or 15(d)	

of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): December 4, 2023

XCEL BRANDS, INC.

(Exact name of registrant as specified in its charter)

Delaware
(State or Other Jurisdiction
of Incorporation)

1333 Broadway, New York, New York (Address of Principal Executive Offices)

001-37527 (Commission File Number) 76-0307819 (IRS Employer Identification No.) 10018

(Zip Code)

Registrant's telephone number, including area code (347) 727-2474

Not Applicable (Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12) Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act

Title of each class	Trading Symbol	Name of each exchange on which registered				
Common Stock, par value \$0.001 per share	XELB	NASDAQ Capital Market				

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 7.01 **Results of Operations and Financial Conditions**

A copy of an investor presentation is furnished herewith as Exhibit 99.1.

The information furnished pursuant to Item 7.01, including Exhibit 99.1, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities under that Section, and shall not be deemed to be incorporated by reference into any filing of the Company under the Securities Act of 1933 or the Exchange Act.

The furnishing of the information under Item 7.01 in this Current Report on Form 8-K is not intended to, and does not, constitute a determination or admission by the Company (i) that the furnishing of the information in this Item 7.01 is required by Regulation FD, (ii) that the information under Item 7.01 in this Current Report on Form 8-K is material or complete, or (iii) that the investors should consider this information before making an investment decision with respect to any security of the Company.

This Form 8-K contains "forward-looking statements' within the meaning of the safe harbor provisions of the federal securities laws. It should be read in conjunction with the "Safe Harbor" statement contained in the presentation material and the risk factors included in the Company's periodic reports filed with the Securities and Exchange Commission that discuss important factors that could cause the Company's results to differ materially from those anticipated in such forward-looking statements.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

- 99.1
 Xcel Brands Investor Presentation

 104
 Cover Page Interactive Data File (embedded within the inline XBRL document).

SIGNATURES

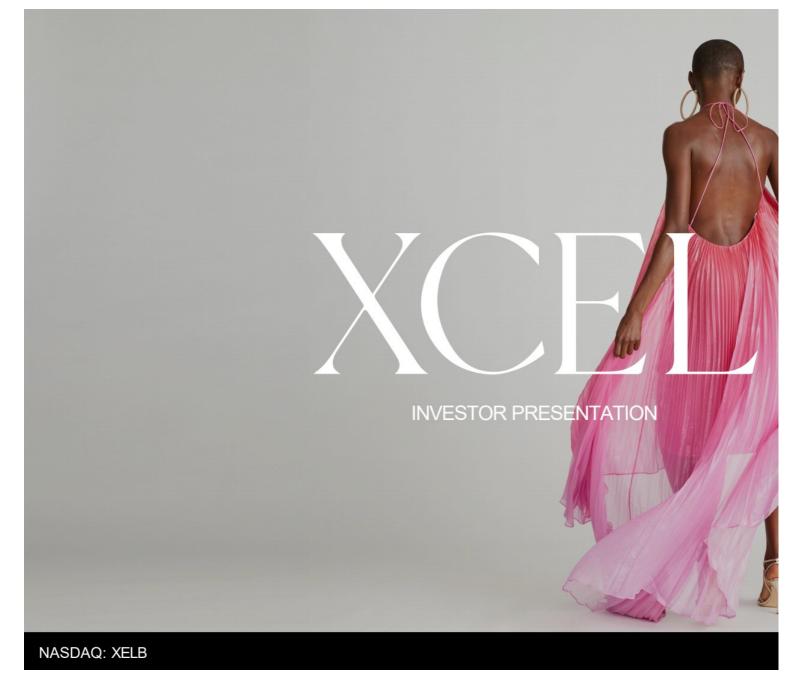
Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this Current Report on Form 8-K to be signed on its behalf by the undersigned thereunto duly authorized.

XCEL BRANDS, INC. (Registrant)

By:

/s/ James F. Haran Name: James F. Haran Title: Chief Financial Officer

Date: December 4, 2023



FORWARD LOOKING STATEMENTS

Certain statements in this presentation, as well as certain oral statements made by management during the presentation, constitute "forward-looki of the United States Private Securities Litigation Reform Act of 1995. These statements include, without limitation, statements expressed or implie plans to fund our current activities, statements concerning our strategic relationships and activities, strategy, future operations and expansion, fut revenues, projected costs, and market penetration. In some cases, forward-looking statements can be identified by terminology such as "may, "wi "goals", "anticipates", "believes", "estimates", "predicts", "potential", "projects", "continue", "intends", "could", "opportunity", or negative of such tern These forward looking statements include, but are not limited to statements regarding estimates and forecasts of financial and other performance statements are based on the current expectations and forecasts of Xcel Brands, Inc's management and are not predictions or guarantees of future undue reliance on our forward-looking statements, which are subject to a multitude of known and unknown risks and uncertainties that could cause events to differ materially from those stated in or implied by the forward-looking statements. These risks and uncertainties include, but are not limi produce, market and sell quality products bearing our brand names, continued market acceptance of our brands and any future brands we acquire obligations, our ability to raise capital for any future acquisitions, concentration of a substantial portion of our licensing revenue from a limited nur restrictions in our agreements with QVC and other licensees on our ability to sell products with certain retailers, our dependence on promotional s on our ownership of the H Halston brands, our ability to manage expected future growth, our ability to identify and acquire additional trademarks, our licensee's markets, our ability to protect our intellectual property, our dependence on our CEO and other key executive officers, the success o disruptions, operating in high inflation environment and potential recession and other risks and uncertainties detailed from time to time in our publ with the Securities and Exchange Commission. Additional risks and uncertainties relating to us, and our business can be found in the "Risk Factor Form 10-K as well as in our other public filings. The forward- looking statements are made as of the date hereof, and we disclaim any intention an as required by law, to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

This Presentation contains projected financial information and goals with respect to Xcel Brands, Inc. Such projected financial information and go and is for illustrative purposes only and should not be relied upon as necessarily being indicative of future results. The assumptions and estimate information are inherently uncertain and are subject to a wide variety of significant business, economic, competitive, and other risks and uncertain differ materially from those contained in the prospective financial information. See "Forward-Looking Statements" above. Actual results may differ by the financial forecast information contained in this Presentation, and the inclusion of such information in this Presentation should not be regard that the results reflected in such forecasts will be achieved.

NON-GAAP FINANCIAL MEASURES

In addition to financial measures prepared in accordance with U.S. generally accepted accounting principles (GAAP), we use certain non-GAAP fi Adjusted EBITDA is a non-GAAP unaudited measure, which we define as net income (loss) attributable to Xcel Brands, Inc. stockholders before (proportional share of trademark amortization of equity method investee, interest and finance expenses (including loss on extinguishment of debt, i local franchise taxes, stock-based compensation and costs in connection with potential acquisitions certain adjustments to allowances for doubtful filed for bankruptcy, property and equipment impairment, gain on sale of assets, loss on wholesale apparel, jewelry and Longaberger operations a obligation. We use Adjusted EBITDA as a measure of operating performance to assist in comparing performance from period to period on a consi relating to Xcel's results of operations. We believe Adjusted EBITDA is also useful because it provides supplemental information to assist investor

Adjusted EBITDA should not be considered in isolation or as an alternative to net income or any other measure of financial performance calculate GAAP. Given that Adjusted EBITDA is a financial measure not deemed to be in accordance with GAAP and is susceptible to varying calculations, comparable to similarly titled measures of other companies, including companies in our industry, because other companies may calculate Adjusted calculate this measure.

In evaluating Adjusted EBITDA, you should be aware that in the future we may or may not incur expenses similar to some of the adjustments in the EBITDA does not imply that our future results will be unaffected by these expenses or any unusual or non-recurring items. When evaluating our presults alongside other financial performance measures, including our net income (loss) and other GAAP results, and not rely on any single financial performance measures.

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OUR OVERVIEW



IS CONSUMEF A SOCIAL C COM GENERATING A S600 N IN AN RETAIL UNDER IT

"We imagine shopping, entertainment and social media as **social con**.

- ROBERT D'LOREN, CEO



EXECUTIVE S

LEADER IN SO COMMERCE

\$4BB in cumulative retail Social Commerce, over 5 over \$600 million in annua brands, and over 20,000 h programming.

PROPRIETARY TECHNOLOGY

Industry-leading proprietar technology designed to dri and sales of products

CREATIVE POV

Highly experienced creativ expertise in Concept Deve Merchandising, Marketing, and Social Media content |

FINANCIAL STRENGTH

Working capital light business model, and a historical track record of revenue and Adjusted EBITDA growth, have enabled continued investments into our brands and technology

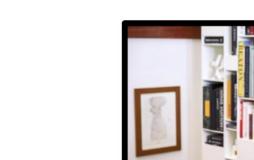
PROFITABLE BUSINESS MODEL

Strong cash flow generation beginning 1Q'2024 and beyond

GROWTH OPPORTUNITIES

Significant growth opportunities across existing brand portfolio fueled by new partnerships with dominent market players, new businesses driven by Live-Stream and Social Commerce, and future acquisitions to further our prominence in the quickly growing Social Commerce channel





OUR EVOLUTION



2011 - 2016 BUILDING THE FOUNDATION Acquired Isaac Mizrahi, Judith Ripka, Halston and C. Wonder Significant growth across our brands in Direct-Response Television and licensing

Over \$1BB of Live Stream Shopping sales at retail



2017 - 2022 EXPANDING INFRASTI

Acquired Longaberger, Lori G Winner QVC Apparel Vendor of

Over \$5MM of infrastructure investmer direct-to-consumer, and Social

Partial divestiture of Isaac Mizrahi at a \$70MM valuat Equity

Approaching \$4BB of cumulative Social Co



OUR EVOLUTION

2023 - FORWARD

LEADING SOCIAL COMMERCE PLATFORM

Planned launch of Social Commerce marketplace adding new brands to our platform through incubation, partners

Development and expansion of new and existing brands across all channels of distribution through L Social Commerce



2023 - FORWARD

OUR CORE BRANDS

JUDITH RIPKA



HALS

ISAAC MIZRAHI C: WONDER by CHRISTIAN SIRIANO

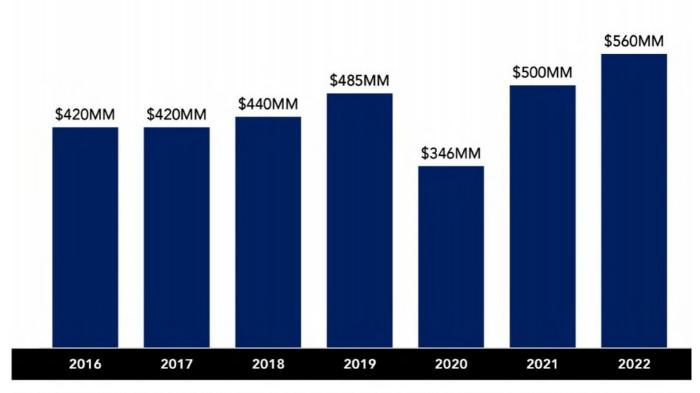




Note: All brands are fully owned by Xcel Brands Inc. other than (i) Isaac Mizrahi which represents a minority interest retained ownership, TWRHLL which Brinkley, and (iii) Longaberger which represents a 50% ownership position in the business by Xcel.

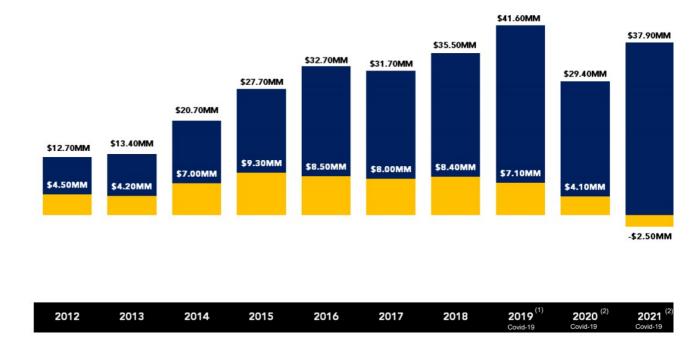
SALES AT RETAIL

WE OWN STRONG BRANDS THAT RESONATE WITH CONSUMER:



Retail Sales include actual retail sales where reported, as well as estimates based on a combination of our net wholesales and reported net wholesales of sales applying a reasonable mark-up rate. Estimated retail sales of our brands does not reflect the Company's revenues and Adjusted EBITDA for these p consumer demand indicator for our brands. Refer to Slide 13 for detail on the Company's revenues and Adjusted EB

REVENUE AND ADJ. EBITDA



(1) Launched wholesale divisions in jewelry and apparel to enhance brands

(2) Invested over \$5MM in technology and systems from 2020-2022

(3)Sold Isaac Mizrahi in May 2022, resulted in revenue reduction of \$16MM and EBITDA reduction of approximately \$6.8MM, reduced debt from \$25MM to \$0.

(4) Restructure resulted in \$13MM annual decrease in operating expenses. For 2023 year end forecast, there is an adjustment to add back to Adjusted EBITDA operating contributio jewelry and Longaberger businesses, and the costs associated with the transition of these businesses to our new licensing partners. There were no adjustments presented for perio Reconciliation of Net Income to Adjusted EBITDA is included on Page 31.

BALANCE SHEET HIGHLIGHTS

	FISCAL YEAR ENDING									QUARTER ENDING		
	2019		2020			2021		2022		3Q'23		
Cash	\$	4,641	\$	4,957	\$	4,483	\$	4,608	\$	2,189		
Current Assets	-	17,566		16,147		17,179		14,020		8,382		
TOTAL Assets	\$	143,191	\$	123,054	\$	125,781	\$	88,935	\$	75,750		
Current Liabilities ⁽¹⁾	\$	8,085	\$	8,215	\$	9,310	\$	5,097	\$	5,437		
Operating Lease Obligations		11,525		10,570		8,459		7,215		5,581		
Total Term Debt ⁽²⁾		18,821		16,638		28,031		-		-		
TOTAL Liabilities ⁽³⁾	\$	32,314	\$	25,329	\$	34,841	\$	11,493	\$	9,855		
Working Capital incl. Cash ⁽⁴⁾	\$	9,481	\$	7,932	\$	7,869	\$	8,923	\$	2,945		
Working Capital excl. Cash		4,840		2,975		3,386		4,315		756		
Current Ratio		2.2x	2.2x 2.0x		x 1.8x			2.8x		1.5x		

Figures other than Current Ratio in \$,000's U.S.

⁽¹⁾ Current liabilities are presented exclusive of the current portion of operating lease obligations.

⁽²⁾ Term Debt represents total loans outstanding and excludes contingent obligations.

⁽³⁾ Total liabilities are presenteted exclusive of operating lease obligations, deferred revenues related to the G-III Master License, and contin Operating lease obligations are reduced and expensed in the ordinary course of business through rent payments. Certain contingent obligations are payable only upon achieving specific financial targets, whereby there is an option to pay the obligation

It should be noted that contingent obligations prior to 12/31/2021 were not achieved and have been written off.

⁽⁴⁾ Working Capital represents Current Assets less Current Liabilities as defined in this presentation.

THE BUSINESS MODE

BUSINESS MODEL OVERVIEW

XCEL has built a working capital light operating and technology platform designed to build brands and drive sales through Live Streaming and Social Commerce



DESIGN AND CREATIVE MAR AND O PROD

THE RISE OF SOCIAL COMMERCE

Billions are now up for grabs as ecommerce, live streaming, and social media are evolving into Social Commerce marketplaces powered by short form video content, with an estimated 20% of all online sales expected to be driven by social commerce by 2026.⁽¹⁾

As compared with traditional digital marketing where customer acquisition has become increasingly expensive, companies who have successfully implemented Social Commerce have reported an increase in **conversion rates of 10X.**

84% of consumers report being convinced to buy a product or service by watching a brand's video, and 93% of brands report they've acquired new users via video on social media⁽²⁾. And McKinsey recently reported a 28% conversion rate on video sales⁽³⁾

Coresight Research estimates the U.S. Live Stream and Social Commerce market will reach **\$35 billion in sales by next year (2024)**, representing 3.3% of all ecommerce and a CAGR of 78%⁽³⁾

- (2) Source: McKinsey & Company market study LiveStream Shopping
- (3) Source: Coresight Research.



⁽¹⁾ Source: eMarketer, E-Commerce Strategy



66%

OF USERS ARE MORE LIKELY TO BUY FROM A BRAND IF THEY CAN ACCESS A COMMUNITY BUILT AROUND IT

43%

OF USERS ARE MORE LIKELY TO TRY SOMETHING NEW AFTER SEEING IT DEMONSTRATED LIVE AT LEAST ONCE ON A PLATFORM

Source: Essence, Social Commerce Report, Nov 2021

SOCIAL COMM TECHNOLOGY

We have created and short-form video content for shoppers, creators, at based on conversions. industry leader in the intelligence (AI) to the shc

It combines live streaming social media in one seam platform which drives bra

A complete in-app experipurchase intent and over

GROWTH OPPORTUNIT

KEY GROWTH STRATEGIES

GROW EXISTING BRANDS

SOCIAL COMMERCE OPPORTUNITIES

PURSUE AQUISITIONS



HALSTON

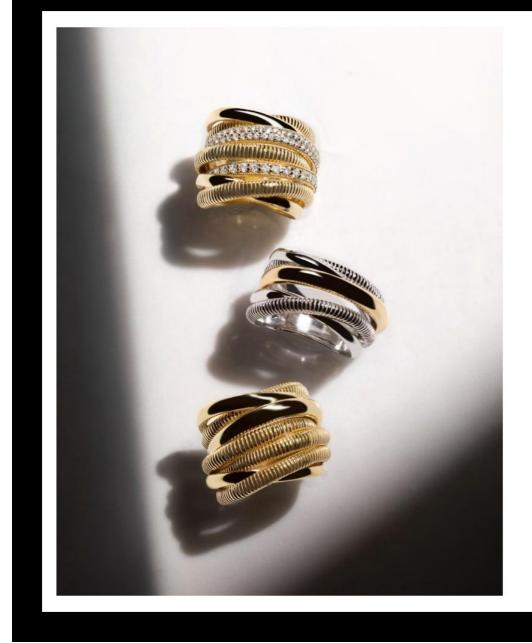
June 2023, new partnership announced with GIII Apparel Group

An industry-leading public company with sales over \$2BB annually, is expected to grow the brand over the next several years with substantial investments and brand marketing

Ken Downing as Creative Director, relaunching the brand in premium distribution(i.e., Neiman Marcus, Saks) for Spring 2024

Men's collection planned for 2025 Significant expansion in DTC and Social Commerce





JUDITH

New partnership with JT in jewelry Live Stream \$500MM of annual retail s the Live Stream, wholes;

900% growth in revenues by continued growth of distribution and Liv

Growing licensing ca fragrance and home fragrance additional roya

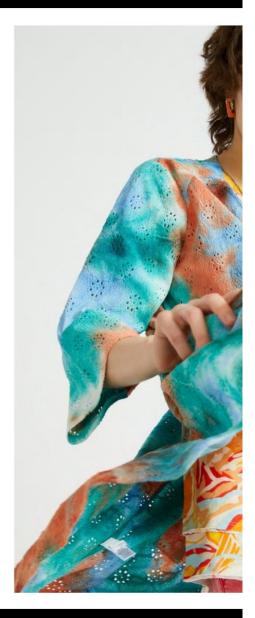
LCO

QVC business back on a strong growth trajectory for 2023 with regular shows in primetime

New collection for better retailers in development

Expansion through licensing, DTC and Social Commerce

Raising brand awareness through collaborations, most recently with AnaOno and Smiley

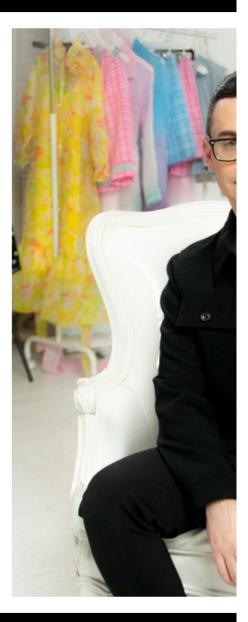




Announced Christian Siriano as new Creative Director in 1Q'23

Launched a new collection on HSN in 2Q'23 with extremely high engagement and aggressive growth planned

New categories planned to launch in 2024 including handbags, footwear, jewelry, seasonal accessories and travel





ISAAC M

New D2C website I boasts high e

New sportswear licen for distribution out through DT(

International par categories in

Remains top perfo apparel brand in Dire Television

Xcel owns 30% interest in a joint ve the Isaac Mizr



Longa

Premium social commer home products compan influencers as stylists ar

Significant growth pot marketing efforts, st expansion (

Additional growth op licensing and interr

Xcel owns 50% interest in a joint v the Longaber





New brand announced December 2 2024 as a collaboration betwo Christie Lee Brinkley, an iconic A over 1 million followers c

Christie's beloved home, Tower H stunning East End, reflects her c architecture, nature, and the sea. 1 behind the brand and the cloth

Her sparkling personality, er ageless appeal, combined v designed line of special, "must-l exciting and successful launch of Spring 202



SOCIAL COMME OPPORTUNITIE

NEW SOCIAL COI DRIVEN BRANDS

We are currently developi with designers and other have millions of followers in Live Stream and Social 2-4 new brands within the

SOCIAL COMMERCE

We expect to announce commerce driven market will feature well known de brands. This market place unique social commerce t and engaging platform fo

AQUISITIONS

Since 2011 we have sought the acquisition of brands and businesses that we believe Social Commerce, with an average of one acquisition every two years

We seek to divest and/or harvest our brands where we can generate significant retur shareholders, with our 2022 sale of a majority stake in Isaac Mizrahi generating an ex Equity







NASDAQ: XELB

INVESTOR RELATIONS CONTACT: IR@XCELBRANDS.COM

EXHIBIT A RECONCILIATION OF ADJUSTED EBITDA

Xcel Brands, Inc. and Subsidiaries Reconciliation of Adjusted EBITDA (Unaudited)

	FISCAL YEAR									
(amounts in thousands)	2017	2018	2019	2020	2021	2022				
Net Income (loss)	(\$10,122)	\$1,088	(\$3,445)	(\$12,936)	(\$12,184)	(\$4,(
Depreciation and amortization	1,562	1,780	3,902	5,497	6,830	7,2				
Proportional share of trademark amortization of equity method investee	-	-	-	-	-	1,2				
Interest and finance expense	1,347	1,011	1,285	1,193	3,579	1,2				
Income tax provision (benefit) ⁽¹⁾	(447)	1,831	(642)	(4,518)	(3,106)	(4				
State and local franchise taxes	107	113	197	145	142	1				
Stock-based compensation	3,184	1,788	976	850	720	£				
Loss on extinguishment of debt	-	-	189	-	-	2,3				
Gain on reduction of contingent obligations	-	-	(2,850)	-	-	(9				
Costs in connection with potential business combination	-	-	1,290	(158)	-					
Non-recurring facility exit charges		799		-	-					
Certain adjustments to allowance for doubtful accounts	-	-	-	971	132	4				
Goodwill & other impairment	12,371	-	6,200	13,113	1,372	2				
Gain on the sale of assets	-	-	-	(46)	-	(20,5				
Gain on lease settlement	-	-	-	-	-	÷.				
Costs associated with restructuring of operations *	-	-	-	-	-	2				
Adjusted EBITDA	\$8,002	\$8,410	\$7,102	\$4,111	(\$2,515)	(\$12,5				

\$,000'S U.S.

(1) For 2023 and 2024 the company has taken a reserve against the period tax benefit. This increases the forecasted net loss for each of these years but l

(2) For Q3 2023 nine months there is an adjustment to add back to Adjusted EBITDA from the wholesale apparel and jewelry businesses, and the costs as businesses to our new licensing partners. For Forecasted YE 2023, the adjustment includes, besides wholesale apparel and jewelry, operations associa outsourced during the 4th quarter of 2023. There were no adjustments for periods prior to 2023.