# UNITED STATES SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON, D.C. 20549 

FORM 10-Q

## x QUARTERLY REPORT UNDER SECTION 13 OR 15 (D) OF THE SECURITIES EXCHANGE ACT OF 1934

## FOR THE QUARTERLY PERIOD ENDED SEPTEMBER 30, 2013

COMMISSION FILE NUMBER: 0-21419
XCEL BRANDS, INC.
(Exact Name of Registrant as Specified in Its Charter)

Delaware
(State or Other Jurisdiction of Incorporation or Organization)

76-0307819
(I.R.S. Employer Identification No.)

475 Tenth Ave, 4th Floor
New York, NY 10018
(Address of Principal Executive Offices)
(347)-727-2474
(Issuer's Telephone Number, Including Area Code)

Check whether the issuer (1) filed all reports required to be filed by Section 13 or 15 (d) of the Exchange Act during the past 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
Yes x No

Indicate by check mark whether the registrant has submitted electronically and posted on its Website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files) Yes x No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a small reporting company.

| Large accelerated filer $\square$ | Accelerated filer $\square$ |
| :--- | :--- |
| Non- accelerated filer $\square$ | Small reporting company x |

Indicate by a check mark whether the registrant is a shell company (as defined in Rule $12 \mathrm{~b}-2$ of the Exchange Act). YesNo x

As of November 11, 2013, 10,167,427 shares of common stock, $\$ .001$ par value per share, of the issuer were outstanding.

## XCEL BRANDS, INC.

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## Condensed Consolidated Balance Sheets

|  | September 30, 2013 |  | December 31, 2012 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (Unaudited) |  | (See Note 1) |  |
| Assets |  |  |  |  |
| Current Assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 7,867,000 | \$ | 3,929,000 |
| Accounts receivable, net |  | 4,688,000 |  | 3,428,000 |
| Inventory |  | 90,000 |  | - |
| Prepaid expenses |  | 400,000 |  | 329,000 |
| Total current assets |  | 13,045,000 |  | 7,686,000 |
| Property and Equipment: |  |  |  |  |
| Leasehold improvements, furniture and equipment |  | 1,784,000 |  | 1,516,000 |
| Less: accumulated depreciation |  | 669,000 |  | 403,000 |
| Total property and equipment |  | 1,115,000 |  | 1,113,000 |
| Other Assets: |  |  |  |  |
| Trademarks and other intangibles, net |  | 45,440,000 |  | 45,835,000 |
| Goodwill |  | 12,371,000 |  | 12,371,000 |
| Deferred finance costs, net |  | 209,000 |  | 450,000 |
| Other assets |  | 264,000 |  | 349,000 |
| Total other assets |  | 58,284,000 |  | 59,005,000 |
| Total Assets | \$ | 72,444,000 | \$ | $\underline{67,804,000}$ |
|  |  |  |  |  |
| Liabilities and Stockholders' Equity |  |  |  |  |
| Current Liabilities: |  |  |  |  |
| Accounts payable and accrued expenses | \$ | 1,110,000 | \$ | 1,421,000 |
| Deferred revenue, net of long-term portion |  | 119,000 |  | 221,000 |
| Other current liabilities |  | 88,000 |  | 144,000 |
| Current portion of long-term debt |  | 6,244,000 |  | 1,350,000 |
| Total current liabilities |  | 7,561,000 |  | 3,136,000 |
| Long-Term Liabilities: |  |  |  |  |
| Long-term liabilities, less current portion |  | 19,426,000 |  | 29,046,000 |
| Deferred tax liability |  | 8,656,000 |  | 10,177,000 |
| Deferred revenue, net of short-term portion |  | 550,000 |  | 480,000 |
| Total long-term liabilities |  | 28,632,000 |  | 39,703,000 |
| Total Liabilities |  | 36,193,000 |  | 42,839,000 |
|  |  |  |  |  |
| Commitments and contingencies |  |  |  |  |
|  |  |  |  |  |
| Stockholders' Equity: |  |  |  |  |
| Preferred stock, \$. 001 par value, 1,000,000 shares authorized, none issued and outstanding |  | - |  | - |
| Common stock, $\$ .001$ par value, 25,000,000 shares authorized, 10,167,427 and 7,339,979 issued and outstanding at September 30, 2013 and December 31, 2012, respectively. |  | 10,000 |  | 7,000 |
| Paid-in capital |  | 31,313,000 |  | 21,966,000 |
| Retained earnings |  | 4,928,000 |  | 2,992,000 |
| Total stockholders' equity |  | 36,251,000 |  | 24,965,000 |
|  |  |  |  |  |
| Total Liabilities and Stockholders' Equity | \$ | 72,444,000 | \$ | 67,804,000 |

See Notes to Unaudited Condensed Consolidated Financial Statements.

# Xcel Brands, Inc. and Subsidiaries <br> Unaudited Condensed Consolidated Statements of Operations 

|  | For the Three Months Ended September 30, |  |  |  | For the Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013 |  | 2012 |  | 2013 |  | 2012 |  |
| Revenues |  |  |  |  |  |  |  |  |
| Net licensing revenue | \$ | 3,075,000 | \$ | 2,765,000 | \$ | 8,863,000 | \$ | 7,815,000 |
| Design and service fee income |  | 714,000 |  | 960,000 |  | 1,288,000 |  | 1,614,000 |
| Net retail sales |  | 130,000 |  | - |  | 162,000 |  | - |
| Total revenues |  | 3,919,000 |  | 3,725,000 |  | 10,313,000 |  | 9,429,000 |
| Cost of goods sold |  | 61,000 |  | - |  | 74,000 |  | - |
| Gross profit |  | 3,858,000 |  | 3,725,000 |  | 10,239,000 |  | 9,429,000 |
|  |  |  |  |  |  |  |  |  |
| Operating expenses |  |  |  |  |  |  |  |  |
| Salaries, benefits and employment taxes |  | 1,646,000 |  | 1,281,000 |  | 4,713,000 |  | 3,813,000 |
| Other design and marketing costs |  | 39,000 |  | 167,000 |  | 325,000 |  | 447,000 |
| Other selling, general and administrative expenses |  | 748,000 |  | 444,000 |  | 1,902,000 |  | 1,598,000 |
| Stock-based compensation |  | 2,295,000 |  | 2,043,000 |  | 4,652,000 |  | 3,479,000 |
| Depreciation and amortization |  | 222,000 |  | 216,000 |  | 663,000 |  | 640,000 |
| Total operating expenses |  | 4,950,000 |  | 4,151,000 |  | 12,255,000 |  | 9,977,000 |
|  |  |  |  |  |  |  |  |  |
| Other expenses (income) |  |  |  |  |  |  |  |  |
| Loss on extinguishment of debt |  | 1,351,000 |  | - |  | 1,351,000 |  | - |
| Gain on reduction of contingent obligations |  | (5,100,000) |  | - |  | (5,100,000) |  | - |
| Total other income |  | (3,749,000) |  | - |  | (3,749,000) |  | - |
|  |  |  |  |  |  |  |  |  |
| Operating income (loss) |  | 2,657,000 |  | $(426,000)$ |  | 1,733,000 |  | $(548,000)$ |
|  |  |  |  |  |  |  |  |  |
| Interest and finance expense |  |  |  |  |  |  |  |  |
| Interest expense - term loan |  | 189,000 |  | 286,000 |  | 738,000 |  | 858,000 |
| Other interest and finance charges |  | 196,000 |  | 262,000 |  | 685,000 |  | 778,000 |
| Total interest and finance expense |  | 385,000 |  | 548,000 |  | 1,423,000 |  | 1,636,000 |
|  |  |  |  |  |  |  |  |  |
| Income (loss) before income taxes |  | 2,272,000 |  | $(974,000)$ |  | 310,000 |  | $(2,184,000)$ |
|  |  |  |  |  |  |  |  |  |
| Income tax benefit |  | $(847,000)$ |  | $(502,000)$ |  | $(1,626,000)$ |  | $(520,000)$ |
|  |  |  |  |  |  |  |  |  |
| Net income (loss) | \$ | 3,119,000 | \$ | $(472,000)$ | \$ | 1,936,000 | \$ | $(1,664,000)$ |
|  |  |  |  |  |  |  |  |  |
| Net income (loss) per share: |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.31 | \$ | (0.06) | \$ | 0.22 | \$ | (0.25) |
| Diluted | \$ | 0.29 |  | N/A | \$ | 0.20 |  | N/A |
|  |  |  |  |  |  |  |  |  |
| Weighted average number of common shares outstanding: |  |  |  |  |  |  |  |  |
| Basic |  | 10,167,769 |  | 7,517,151 |  | 8,892,303 |  | 6,772,244 |
| Diluted |  | 10,753,850 |  | N/A |  | 9,478,787 |  | N/A |

See Notes to Unaudited Condensed Consolidated Financial Statements.

## Xcel Brands, Inc. and Subsidiaries

## Unaudited Condensed Consolidated Statements of Cash Flows

|  | For the Nine Months Ended September 30, 20132012 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Cash flows from operating activities |  |  |  |  |
| Net income (loss) | \$ | 1,936,000 | \$ | $(1,664,000)$ |
| Adjustments to reconcile net income (loss) to net cash provided by operating activities: |  |  |  |  |
| Depreciation and amortization expense |  | 663,000 |  | 640,000 |
| Amortization of deferred finance costs |  | 77,000 |  | 93,000 |
| Stock-based compensation |  | 4,652,000 |  | 3,479,000 |
| Allowance for doubtful accounts |  | 45,000 |  | - |
| Amortization of seller note discount |  | 438,000 |  | 401,000 |
| Amortization of senior note discount |  | 139,000 |  | 176,000 |
| Deferred income tax benefit |  | $(1,515,000)$ |  | $(548,000)$ |
| Loss on extinguishment of debt |  | 1,351,000 |  |  |
| Gain on reduction of contingent obligations |  | $(5,100,000)$ |  | - |
| Changes in operating assets and liabilities: |  |  |  |  |
| Accounts receivable |  | $(1,305,000)$ |  | $(1,151,000)$ |
| Inventory |  | $(90,000)$ |  | - |
| Other assets |  | 23,000 |  | $(156,000)$ |
| Accounts payable and accrued expenses |  | $(325,000)$ |  | 66,000 |
| Deferred revenue |  | $(3,000)$ |  | 131,000 |
| Other liabilities |  | $(53,000)$ |  | 50,000 |
| Net cash provided by operating activities |  | 933,000 |  | 1,517,000 |
|  |  |  |  |  |
| Cash flows from investing activities |  |  |  |  |
| Purchase of property and equipment |  | $(268,000)$ |  | $(110,000)$ |
| Increase in long-term security deposit |  | $(8,000)$ |  | $(175,000)$ |
| Reduction of restricted cash for security deposit |  | - |  | 175,000 |
| Net cash used in investing activities |  | $(276,000)$ |  | $(110,000)$ |
|  |  |  |  |  |
| Cash flows from financing activities |  |  |  |  |
| Proceeds from issuance of common stock and warrants |  | 5,000,000 |  | - |
| Repayment of long-term debt |  | $(13,500,000)$ |  | - |
| Prepayment fee on extinguishment of debt |  | $(189,000)$ |  | - |
| Proceeds from term loan |  | 13,000,000 |  |  |
| Principal payment of the seller note |  | $(500,000)$ |  | - |
| Payment of expenses related to equity and recapitalization |  | $(310,000)$ |  | $(3,000)$ |
| (Acquisition) reduction deferred finance costs |  | $(217,000)$ |  | 22,000 |
| Repayment of lease obligation |  | $(3,000)$ |  | $(13,000)$ |
| Net cash provided by financing activities |  | 3,281,000 |  | 6,000 |
|  |  |  |  |  |
| Net increase in cash and cash equivalents |  | 3,938,000 |  | 1,413,000 |
|  |  |  |  |  |
| Cash and cash equivalents, beginning of period |  | 3,929,000 |  | 2,718,000 |
|  |  |  |  |  |
| Cash and cash equivalents, end of period | \$ | 7,867,000 | \$ | $\xrightarrow{4,131,000}$ |
|  |  |  |  |  |
| Supplemental disclosure of non-cash financing activities: |  |  |  |  |
| Restricted stock grants to employees and directors | \$ | 5,403,000 | \$ | 4,635,000 |
| Warrants issued to licensee | \$ | - | \$ | 23,000 |
| Forfeiture of employee stock grants | \$ | $(3,000)$ | \$ | $\underline{(2,000)}$ |
|  |  |  |  |  |
| Supplemental disclosure of cash flow information: |  |  |  |  |
| Cash paid during the period for income taxes | \$ | 240,000 | \$ | 62,000 |
| Cash paid during the period for interest | \$ | 928,000 | \$ | 916,000 |

See Notes to Unaudited Condensed Consolidated Financial Statements.

## XCEL BRANDS, INC. AND SUBSIDIARIES

## Notes to Unaudited Condensed Consolidated Financial Statements

## 1. NATURE OF OPERATIONS, BACKGROUND AND BASIS OF PRESENTATION

The accompanying unaudited condensed consolidated financial statements have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q and Article 10-01 of Regulation S-X. Accordingly, they do not include all the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management of Xcel Brands, Inc., ("Xcel", the "Company", "we", "us", or "our"), all adjustments (consisting primarily of normal recurring accruals) considered necessary for a fair presentation have been included. The Condensed Consolidated Balance Sheet as of December 31, 2012 has been derived from audited consolidated financial statements. Operating results for the three months (the "Current Quarter") and nine months (the "Current Nine Months") ended September 30, 2013 are not necessarily indicative of the results that may be expected for a full fiscal year.

The Company engages in the design, licensing, marketing and retail sales of the Isaac Mizrahi Brand and certain rights of the Liz Claiborne New York Brand ("LCNY") with a focus on a variety of product categories. The Company operates in two segments - (1) design and licensing and (2) retail. Our design and licensing business operates in a "working capital light" business model, licensing the Isaac Mizrahi Brand and LCNY through its wholly-owned subsidiary IM Brands, LLC ("IM Brands") and generating royalty and design and service fee revenues through licensing and other agreements with wholesale manufacturers, sourcing and design companies, and retailers. The Company's retail business operates through its wholly-owned subsidiary IMNY Retail Management, LLC and was launched in June of this year opening the Company's first retail store located in Southampton, New York. The Company plans to open its second store by the spring of next year in Atlanta, Georgia.

For further information, refer to the consolidated financial statements and footnotes thereto included in the Company's Annual Report on Form 10-K for the year ended December 31, 2012 ("2012").

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## Trademarks, Goodwill and Other Intangible Assets

The Company follows Financial Accounting Standards Board ("FASB") Accounting Standard Codification ("ASC"), ASC Topic 350 "Intangibles - Goodwill and Other". Under this standard, goodwill and indefinite lived assets are not amortized. The Company’s definite lived intangible assets are amortized over their estimated useful lives.

Under this standard, the Company annually has the option to first assess qualitatively whether it is more likely than not that there is an impairment. The Company completed its annual quantitative assessment of trademarks, goodwill and other intangibles at December 31, 2012. In conjunction with the reduction in the contingent obligations discussed below, the Company updated its quantitative assessment of trademarks, goodwill and other intangibles at September 30, 2013 and determined that no impairment charges were required.

## Contingent Obligations

Management analyzes and quantifies the expected earn-out payments over the applicable pay-out period. Management assesses no less frequently than each reporting period the status of contingent obligations and any expected changes in the fair market value of such contingent obligations. Any change in the expected obligation will result in expense or income recognized in the period in which it is determined fair market value of the carrying value has changed. Contingent obligations have been reduced by $\$ 5.1$ million during the Current Quarter and Current Nine Months, recorded as a gain on the reduction of contingent obligations and included in operating income in the Company's unaudited condensed consolidated statements of operations (see Note 5, Debt).

## Use of Estimates

The preparation of the condensed consolidated financial statements in conformity with U.S. generally accepted accounting principles ("U.S. GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the condensed consolidated financial statements and the reported amounts of revenues and expenses during the year. Actual results could be affected by those estimates.

## Fair Value

ASC Subtopic 820-10 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. ASC Subtopic $820-10$ outlines a valuation framework, creates a fair value hierarchy in order to increase the consistency and comparability of fair value measurements, and details the disclosures that are required for items measured at fair value. We have contingent obligations that are required to be measured at fair value on a recurring basis. Our contingent obligations were measured using inputs from Level 3 of the fair value hierarchy, which states:

Level 3 - unobservable inputs that reflect our assumptions that market participants would use in pricing assets or liabilities based on the best information available. The Company's earn-out obligation (See Note 5) is based upon future net royalty revenues.

## Income Taxes

Income tax expense consists of the tax payable for the period and the change during the period in deferred tax assets and liabilities. Deferred income taxes are determined based on the difference between the financial reporting and tax bases of assets and liabilities using enacted rates in effect during the year in which the differences are expected to reverse. Valuation allowances are established when necessary to reduce deferred tax assets to the amount expected to be realized.

ASC Topic 740 "Income Taxes" clarifies the accounting for uncertainty in income taxes recognized in an enterprise's financial statements. Tax positions shall initially be recognized in the financial statements when it is more likely than not that the position will be sustained upon examination by the tax authorities. Such tax positions shall initially and subsequently be measured as the largest amount of tax benefit that has a probability of fifty percent (50\%) or greater of being realized upon ultimate settlement with the tax authority, assuming full knowledge of the position and all relevant facts.

The Company has no unrecognized tax benefits as of September 30, 2013 and December 31, 2012. The Company's U.S. Federal and state and local income tax returns are closed prior to fiscal year 2009 and management continually evaluates expiring statutes of limitations, audits, proposed settlements, changes in tax law and new authoritative rulings.

If applicable, the Company would recognize interest and penalties associated with tax matters as part of the income tax provision, and include accrued interest and penalties with accrued expenses in the condensed consolidated balance sheets.

## Revenue Recognition

Licensing revenue is generated from licenses and is based on reported sales of licensed products bearing our trademarks, at royalty rates specified in the license agreements. These agreements are also subject to contractual minimum levels.

Design and service fees are recorded and recognized in accordance with the terms and conditions of each service contract, including the Company meeting its obligations and providing the relevant services under each contract. Generally, we record on a straight-line basis, each base fee as stated in each service agreement for the covered period and, if applicable, we recognize additional payments received that relate to a future period as deferred revenue, until service is provided or revenue is otherwise earned.

We recognize revenue from our retail store upon sale of our products to retail consumers, net of estimated returns.

## Accounts Receivable

Accounts receivable represent amounts that are due to the Company by its licensees and other operating account debtors in the normal course of business. As of September 30, 2013, the Company has $\$ 4,688,000$ of accounts receivable, net of allowance for doubtful accounts of $\$ 70,000$. As of December 31, 2012 the Company had $\$ 3,428,000$ of accounts receivable, net of allowance for doubtful accounts of $\$ 25,000$.

## Inventory

Inventories are stated at the lower of cost or market using the first in first out ("FIFO") method. All inventory consists of finished goods and is located at the retail store location. The Company periodically reviews the value of items in inventory and provides write-downs or write-offs of inventory based on its assessment of market conditions. Write-downs, write-offs and shrinkage are charged to cost of goods sold. In the Current Quarter and Current Nine Months, the Company experienced shrinkage of $\$ 5,000$ and $\$ 9,000$, respectively.

## Stock-Based Compensation

The Company accounts for stock-based compensation in accordance with ASC Topic 718 "Compensation - Stock Compensation", by recognizing the fair value of stock-based compensation in the unaudited condensed consolidated statements of operations. Stock-based compensation can include stock options and restricted stock grants.

Stock Options - The fair value of the Company's stock option awards are estimated using the Black-Scholes option valuation model. This model requires the input of highly subjective assumptions and elections including expected stock price volatility and the estimated life of each award.

Restricted Stock - Compensation cost for restricted stock is measured using the fair value of the Company's common stock at the date the common stock is granted. The compensation cost is recognized over the period between the grant date and the date any restrictions lapse. For stock-based awards that vest based on performance conditions (e.g. achievement of certain milestones), expense is recognized when it is probable that the condition will be met.

The calculation of compensation costs requires that the Company estimate the number of awards that will be forfeited during the vesting period. The fair value of stock-based compensation is amortized over the service period of the awards.

## Earnings(loss)_per Share

Basic earnings (loss) per share excludes dilution and is computed by dividing net income (loss) available to common stockholders by the weighted average number of common shares outstanding for the period. Diluted earnings (loss) per share reflect, in periods in which they have a dilutive effect, the effect of common shares issuable upon the exercise of stock options and warrants. The difference between basic and diluted weighted-average common shares results from the assumption that all dilutive stock options, warrants and restricted stock outstanding were exercised into common stock, except when there is a net loss, in which case basic and diluted weighted average common shares shall be the same.

## Recently Issued Accounting Standards

Management does not believe that any recently issued, but not yet effective, accounting pronouncements, if currently adopted, would have a material effect on the Company's condensed consolidated financial statements.

## 3. Trademarks, Goodwill and Other Intangibles

Trademarks and other intangibles, net consist of the following:

|  | September 30, 2013 |  | $\begin{gathered} \text { December 31, } \\ 2012 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Trademarks | \$ | 44,500,000 | \$ | 44,500,000 |
| Licensing agreements |  | 2,000,000 |  | 2,000,000 |
| Accumulated amortization, licensing agreements |  | (1,060,000) |  | $(665,000)$ |
| Net carrying amount | \$ | 45,440,000 | \$ | 45,835,000 |

Amortization expense for intangible assets for both the Current Quarter and the quarter ended September 30, 2012 (the "Prior Year Quarter") was $\$ 132,000$. Amortization expense for intangible assets for the Current Nine Months and the nine months ended September 30, 2012 (the "Prior Year Nine Months") was $\$ 395,000$ and $\$ 396,000$, respectively. The trademarks of the Isaac Mizrahi Brand and related goodwill have been determined to have an indefinite useful life and accordingly, consistent with ASC Topic 350, no amortization has been recorded in the Company's unaudited condensed consolidated statements of operations.

The Company has $\$ 12,371,000$ of goodwill that represents the excess of the purchase price over the fair value of net assets acquired accounted for under the acquisition method of accounting relating to the acquisition of the Isaac Mizrahi Business. There was no change in goodwill during the Current Nine Months.

## 4. Significant Contracts

## QVC Agreement

In connection with the Company's agreement with QVC, Inc. ("QVC"), QVC is required to pay fees based primarily on a percentage of its net sales of Isaac Mizrahi branded merchandise. QVC royalty revenue represents a significant portion of the Company's total revenues. Royalties from QVC totaled $\$ 1,992,000$ and $\$ 1,900,000$ for the Current Quarter and the Prior Year Quarter, respectively, representing $51 \%$ of the Company's total revenues each quarter. Royalties from QVC totaled $\$ 5,976,000$ and $\$ 5,700,000$ for the Current Nine Months and the Prior Year Nine Months, respectively, representing $58 \%$ and $60 \%$ of the Company's total revenues, respectively. As of September 30, 2013 and December 31, 2012, the Company had a receivable from QVC in the amount of $\$ 1,901,000$, representing $41 \%$ and $55 \%$ of the Company's receivables, respectively.

## LCNY Agreement

In connection with the Company's agreement with Fifth \& Pacific Companies, Inc. (formerly Liz Claiborne, Inc.) ("FNP") (the "LCNY Agreement") FNP is required to pay the Company royalties based primarily on a percentage of royalties FNP receives from QVC under a separate license agreement between FNP and QVC. Revenues from the LCNY Agreement totaled $\$ 395,000$ and $\$ 458,000$ for the Current Quarter and the Prior Year Quarter, respectively, representing $10 \%$ and $12 \%$ of the Company's total revenues, respectively. Revenues from the LCNY Agreement totaled $\$ 1,395,000$ and $\$ 1,208,000$ for the Current Nine Months and the Prior Year Nine Months, respectively, representing $14 \%$ and $13 \%$ of the Company's total revenues, respectively. As of September 30, 2013 and December 31, 2012, the Company had a receivable from FNP in the amount of $\$ 1,792,000$ and $\$ 699,000$, representing $38 \%$ and $20 \%$ of the Company's receivables, respectively.

## 5. Debt

The Company's net carrying amount of debt is comprised of the following:

|  | September 30,$2013$ |  | $\begin{gathered} \text { December 31, } \\ 2012 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Term Loan | \$ | 13,000,000 | \$ | 12,579,000 |
| Seller Note |  | 6,244,000 |  | 6,306,000 |
| Contingent obligation - Seller |  | 6,366,000 |  | 11,466,000 |
| Other long term liabilities |  | 60,000 |  | 45,000 |
| Total |  | 25,670,000 |  | 30,396,000 |
| Current portion |  | 6,244,000 |  | 1,350,000 |
| Total long term liabilities | \$ | 19,426,000 | \$ | 29,046,000 |

## Term Loan- Old Loan

On September 29, 2011 (the "Closing Date"), IM Brands, a wholly-owned subsidiary of the Company, entered into a five-year senior secured facility (the "Old Loan") with MidMarket Capital Partners, LLC ("MidMarket") and Noteholders in the aggregate principal amount of $\$ 13,500,000$. The Loan was secured by all of the assets of IM Brands and the Company's membership interests in IM Brands.

The principal amount of the Loan was payable quarterly as follows: $2.5 \%$ on January 5, 2013 through October 5, 2013; 3.75\% on January 5, 2014 through October 5, 2014; $6.25 \%$ on January 5, 2015 through October 5, 2015; $12.5 \%$ on January 5, 2016 through the maturity date, which is the date that is 5 years after the Closing Date.

The interest rate on the Loan was a fixed rate of $8.5 \%$, payable in cash.
Optional Prepayment . IM Brands could have prepaid the Old Loan in whole or in part in increments of $\$ 500,000$, provided that IM Brands paid the following premiums in connection with the prepayment:

| Period |  |
| :--- | ---: |
|  | Applicable Premium |
| Prior to September 29, 2014 | $1 \%$ |
| On or After September 29, 2014 | $0 \%$ |

## Term Loan- New Loan

On August 1, 2013, the Company extinguished the Old Loan with proceeds from a new $\$ 13.0$ million 5 -year term loan with Bank of Hapoalim B.M. (the "New Loan"). The New Loan is secured by all of the assets of IM Brands and the Company's membership interest in IM Brands and bears interest at an annual fixed rate of $4.44 \%$ payable quarterly in arrears each calendar quarter. Scheduled principal payments are as follows:

| Date of Payment | Amount of <br> Principal <br> Payment |
| :--- | :---: |
| October 1, 2014, January 1, 2015, April 1, 2015 and July 1, 2015 | $\$$ |
| October 1, 2015, January 1, 2016, April 1, 2016 and July 1, 2016 | $\$$ |
| October 1, 2016, January 1, 2017, April 1, 2017 and July 1, 2017 | $\$$ |
| October 1, 2017, January 1, 2018 and April 1, 2018 | $\$$ |
| July 1, 2018 | $\$$ |

In addition, the Company shall prepay the outstanding amount of the New Loan from excess cash flow ("Cash Flow Recapture") for each fiscal year commencing with the year ending December 31, 2014 in arrears in an amount equal to twenty percent ( $20 \%$ ) of such Cash Flow Recapture. Cash Flow Recapture shall mean for any fiscal period, cash provided by operating activities for such period less (a) capital expenditures not made through the incurrence of indebtedness less (b) all interest and principal (including indebtedness owed for the New Loan) paid or payable during such period less (c) all income tax payments made during such period.

On August 1, 2013 the extinguishment of the Old Loan resulted in an approximate loss on extinguishment of debt of $\$ 1,351,000$, consisting of $\$ 381,000$ of unamortized deferred costs, $\$ 781,000$ from acceleration of the loan discount, and $\$ 189,000$ for prepayment fees and expenses of the Old Loan. The Prepayment fee was equal to1.5\% of the outstanding balance of the Old Loan immediately before the extinguishment.

Financial Covenants. The Company is required to maintain minimum fixed charge ratio, and liquidity covenants, a maximum leverage ratio covenant and other non-monetary covenants, including reporting requirements and trademark preservation in accordance with the terms and conditions of the New Loan. As of September 30, 2013, the Company and IM Brands were in full compliance with all of the covenants under the New Loan.

## Seller Note

On September 29, 2011, as part of the consideration for the purchase of the Isaac Mizrahi Business, the Company issued to IM Ready-Made, LLC (the "Seller") a promissory note (the "Seller Note") in the principal amount of $\$ 7,377,000$. The stated interest rate of the Seller Note is $0.25 \%$. Management has determined that this rate was below the Company's expected borrowing rate, which was estimated at $9.25 \%$. Therefore, the Company discounted the Seller Note by $\$ 1,740,000$ using a $9.0 \%$ imputed annual interest rate, resulting in an initial value of $\$ 5,637,000$. Also on September 29, 2011, the Company prepaid $\$ 123,000$ of interest on the Seller Note. The imputed interest amount is being amortized over the term of the Seller Note and recorded as other interest expense on the Company's unaudited condensed consolidated statements of operations. The Company prepaid $\$ 500,000$ of the Seller Note during the Current Quarter. The Seller Note balance at September 30, 2013 and December 31, 2012 was $\$ 6,244,000$ and $\$ 6,306,000$, net of debt discount of $\$ 633,000$ and $\$ 1,071,000$, respectively.

The Seller Note initially matures on September 29, 2014 (the "Seller Maturity Date") subject to extension as described below (the date to which the maturity date of the Seller Note is extended is referred to as the "Subsequent Seller Maturity Date"). The Company has the right to pay the Seller Note at the Seller Maturity Date in cash or, subject to the following conditions, in shares of Common Stock. If the Company elects to repay the outstanding principal amount of the Seller Note on the Seller Maturity Date by issuing shares of Common Stock, the number of shares issuable will be obtained by dividing the principal amount of the Seller Note then outstanding by the greater of (i) the fair market value of the Common Stock on the Seller Maturity Date and (ii) $\$ 4.50$ subject to certain adjustments; provided, however, that if the fair market value of the Common Stock is less than $\$ 4.50$ as adjusted, the Seller will have the option to extend the maturity of the Seller Note to the Subsequent Seller Maturity Date. If the maturity date of the Seller Note is so extended, the Seller will have the option to convert the Seller Note into Common Shares based on the greater of (i) the fair market value of the Common Stock on the Subsequent Seller Maturity Date and (ii) $\$ 4.50$, subject to certain adjustments. If the maturity date of the Seller Note is extended, we will also have the option to repay the outstanding principal amount of the Seller Note on the Subsequent Seller Maturity Date in cash or by issuing the number of shares of Common Stock obtained by dividing the principal amount of the Seller Note outstanding on the Subsequent Seller Maturity Date by the fair market value of the Common Stock on the Seller Maturity Date. In addition, at any time the Seller Note is outstanding, the Company has the right to convert the Seller Note, in whole or in part, into the number of shares of Common Stock obtained by dividing the principal amount to be converted by the fair market value of the Common Stock at the time of the conversion, so long as the fair market value of our Common Stock is at least $\$ 4.50$. The full amount of the Seller Note is recorded in current liabilities as in the September 30, 2013 condensed consolidated balance sheet.

## Contingent Obligations

## Earn-out obligation

The Seller is eligible to earn additional consideration for the sale of the Isaac Mizrahi Business contingent upon the Isaac Mizrahi Brand achieving net royalty income targets set forth below during the twelve month periods ending September 30, 2014 and 2015. The Seller was eligible to earn additional consideration for the fiscal years ended September 30, 2012 and 2013, but did not meet the minimum net royalty income target. This consideration is payable with shares of Common Stock by the greater of (i) the fair market value of the Common Stock for the average stock price for the last twenty days in such period and (ii) $\$ 4.50$ up to $\$ 7,500,000$ (the "Earn-Out Value"). The Seller will receive a percentage of the Earn-Out Value based upon the percentage of the actual net royalty income of the Isaac Mizrahi Business to the royalty target as set forth below. The fair value of the percentage of the Earn-Out Value was based primarily on projected future net royalty income related to the Isaac Mizrahi Brand (the "Earn-Out Obligation"). Any future change in the Earn-Out Obligation will result in an expense or income in the period in which it is determined that the fair market value of the carrying value has changed. The royalty targets and percentage of the potential Earn-Out Value are as follows:

ROYALTY TARGET PERIODS
Third Royalty Target Period (October 1, 2013 to September 30, 2014)
Fourth Royalty Target Period (October 1, 2014 to September 30, 2015)

## ROYALTY

TARGET
22,000,000 \$
24,000,000 \$

EARN-OUT
VALUE
7,500,000
7,500,000

| APPLICABLE | \% OF EARN-OUT |
| :--- | :---: |
| PERCENTAGE | VALUE EARNED |
| Less than $76 \%$ | $0 \%$ |
| $76 \%$ up to $80 \%$ | $40 \%$ |
| $80 \%$ up to $90 \%$ | $70 \%$ |
| $90 \%$ up to $95 \%$ | $80 \%$ |
| $95 \%$ up to $100 \%$ | $90 \%$ |
| $100 \%$ or greater | $100 \%$ |

In accordance with ASC Topic 480 "Distinguishing Liabilities from Equity", the Earn-Out Obligation is treated as a liability in the accompanying Condensed consolidated balance sheets because of the variable number of shares payable under the agreement. The Earn-Out Obligation fair value at September 30, 2013 and December 31, 2012 was $\$ 3.6$ million and $\$ 8.7$ million, respectively and recorded as long term liabilities on the Company's condensed consolidated balance sheets. The $\$ 5.1$ million reduction was recorded as a gain on reduction of contingent obligations in the Company's unaudited condensed consolidated statement of operations in the Current Quarter and the Current Nine Months. The reduction in the Earn-Out Obligation was based primarily on a revision of projected future net royalty income related to the Isaac Mizrahi Brand within the earn-out period. The earn-out obligation is reduced as a result of revised lower projected future net royalty income of the Isaac Mizrahi Business, therefore diminishing the probability of achieving the Third Royalty Target and the Fourth Royalty Target. This adjustment results from the Company having better visibility in its 2014 royalties given current Isaac Mizrahi Brand product sales information.

## QVC Earn-out

The Company is required to pay the Seller $\$ 2.766$ million, payable in cash or Common Stock, at the Company's option, contingent upon the Company receiving aggregate net royalty income of at least $\$ 2.5$ million from QVC for the Isaac Mizrahi Brand in the twelve-month period ending September 30, 2015 with such stock based upon the greater of (x) $\$ 4.50$ per share, and (y) the average stock price for the last twenty days prior to the time of such issuance (the "QVC Earn-Out"). The current term of the QVC Agreement runs through September 30, 2015. Management has determined that it is probable that the $\$ 2.5$ million in net royalty income from QVC will be met. In accordance with ASC Topic 480, the QVC Earn-Out obligation is treated as a liability in the accompanying unaudited condensed consolidated balance sheets because of the variable number of shares payable under the agreement. Management will assess no less frequently than each reporting period the status of this contingent obligation. Any change in the expected obligation will result in an expense or income in the period in which it is determined fair market value has changed.

The combined contingent obligation of $\$ 6.366$ million and $\$ 11.466$ million as of September 30, 2013 and December 31, 2012 is reported as long-term debt on the Company's condensed consolidated balance sheets.

## 6. Stockholders' Equity

## Private Offering of Equity Securities

On June 5, 2013 in a private offering to an existing shareholder and a director of the Company, each of which is an accredited investor, the Company issued and sold an aggregate of $1,428,573$ shares of its common stock (the "Shares") and Warrants to purchase an aggregate of 312,500 shares of the Company's common stock for aggregate gross proceeds of $\$ 5,000,000$ (the "Offering"). The Warrants are exercisable at a price of $\$ 5.00$ per share, at any time on or prior to June 5, 2018.

In consideration of doing a private offering, we concluded that there is a discounted component to the Offering as compared to the market value of our common stock, primarily due to the limited liquidity in our shares. Based on the Company's analysis, the Company concluded that such discount was $10 \%$ and therefore grossed up the offering price based on the discount, resulting in a fair value of $\$ 3.86$ per common share.

The fair value for the Warrants was estimated $\$ .12$ for each warrant to purchase one share of common stock using a Black-Scholes option-pricing model with the following weighted-average assumptions:
Expected Volatility (i) 22 \%
Expected Dividend Yield 0 \%

Expected Life (Term) (ii)
Risk-Free Interest Rate
(i) Due to the Company's limited trading activity, the Company used the average volatility of similar companies in its industry.
(ii) Due to the Company's limited history, the expected life of options was calculated using the 'simplified method' in accordance with Staff Accounting Bulletin ("SAB") Topic 14.02 in accordance with SAB 110.

The proceeds of the Offering were accounted for as the par value of the common stock ( $\$ .001$ per share) issued and the balance ( $\$ 3.499$ per share) as additional paid in-capital, inclusive of the value of the Warrants.

## 2011 Equity Incentive Plan

The Company's 2011 Equity Incentive Plan, as amended and restated (the "Plan") is designed and utilized to enable the Company to offer its employees, officers, directors, consultants and others whose past, present and/or potential contributions to the Company have been, are or will be important to the success of the Company, an opportunity to acquire a proprietary interest in the Company. A total of 5,000,000 shares of common stock are eligible for issuance under the Plan. The Plan provides for the grant of any or all of the following types of awards: stock options, restricted stock, deferred stock, stock appreciation rights and other stock-based awards. The Plan is administered by the Board, or, at the Board's discretion, a committee of the Board.

On April 17, 2012, the Company issued to management an aggregate of $1,100,000$ shares of restricted stock. The vesting date of $1,025,000$ shares of restricted stock was November 15, 2012, provided, however, that each such grantee has the right to extend the vesting date by six-month increments in his or her sole discretion, prior to the date the restrictions would lapse. The vesting date of 37,500 shares of restricted stock was May 15, 2013, provided however, the executive has the right to extend the vesting date by six-month increments in his sole discretion, prior to the date the restrictions would lapse. The vesting date of 37,500 shares of restricted stock is May 15, 2014, provided however, the executive has the right to extend the vesting date by six-month increments in his sole discretion, prior to the date the restrictions would lapse. As of September 30, 2013, restrictions on 509,488 shares have lapsed and 551,747 and 38,765 restricted shares are scheduled to vest on November 15, 2013 and May 15, 2014, respectively. On November 15, 2012 the Company repurchased 209,623 shares upon vesting of restricted stock in satisfying the grantees' tax withholding obligation.

Also, on April 17, 2012, the Company issued 50,000 shares of restricted stock to a non-executive employee. The vesting date of the 50,000 shares of restricted stock is November 15, 2013, provided however, the employee has the right to extend the vesting date by nine-month increments in her sole discretion, prior to the date the restrictions would lapse. As of September 30, 2013, restrictions on 24,916 shares have lapsed and 25,084 restricted shares are scheduled to vest on November 15, 2013. On November 15, 2012, the Company repurchased 8,540 shares upon vesting of restricted stock in satisfying the grantees' tax withholding obligation.

On May 1, 2012, the Company granted options to purchase an aggregate of 105,500 shares of Common Stock to non-executive employees of the Company. The exercise price per share of the options is $\$ 3.00$ per share, and $50 \%$ of the options will vest on each of the first and second anniversaries of the grant date. Of these awards, 26,750 options were forfeited in 2012, and reverted to, and are eligible for re-grant under the Plan.

On June 1, 2012, the Company issued to non-management directors 138,335 shares of restricted stock. The vesting date of 138,335 shares of restricted stock was December 1, 2012, provided, however, that each such grantee has the right to extend the vesting date by six-month increments in his sole discretion, prior to the date the restrictions would lapse. As of September 30, 2013, restrictions on 70,863 shares have lapsed and 67,472 restricted shares are scheduled to vest on December 1, 2013. On November 15, 2012, the Company repurchased 18,870 shares on vesting of restricted stock in satisfying the grantees' tax withholding obligation.

On June 1, 2012, the Company issued to management 242,775 shares of restricted stock. The vesting date of 242,775 shares of restricted stock was December 1, 2012, provided, however, that each such grantee has the right to extend the vesting date by six-month increments in his sole discretion, prior to the date the restrictions would lapse. As of September 30, 2013, none of these shares have vested and these restricted shares are scheduled to vest on December 1, 2013.

On April 1, 2013, the Company issued to management 1,270,000 shares of restricted stock. The vesting date of $1,075,000$ shares of restricted stock is March 31, 2014, provided, however, that each such grantee has the right to extend the vesting date by six-month increments in his sole discretion, prior to the date the restrictions would lapse. The remaining 195,000 shares of restricted stock will vest evenly over 2 years, whereby $50 \%$ shall vest on March 31, 2014 and $50 \%$ shall vest on March 31, 2015. Notwithstanding the foregoing, each grantee may extend the first anniversary of all or a portion of the Restricted Shares by six months and, thereafter one or more times may further extend such date with respect to all or a portion of the Restricted Shares until the next following September 30th or March 31st, as the case may be, by providing written notice of such election to extend such date with respect to all or a portion of the Restricted Shares prior to such date.

On April 1, 2013, the Company issued to non-management directors 100,000 shares of restricted stock. The shares of restricted stock will vest evenly over two years, whereby $50 \%$ shall vest on March 31, 2014 and $50 \%$ shall vest on March 31, 2015. Notwithstanding the foregoing, each grantee may extend the first anniversary of all or a portion of the Restricted Shares by six months and, thereafter one or more times may further extend such date with respect to all or a portion of the Restricted Shares until the next following September 30th or March 31st, as the case may be, by providing written notice of such election to extend such date with respect to all or a portion of the Restricted Shares prior to such date.

On May 1, 2013, the Company issued to non-executive employees 29,750 shares of restricted stock. The shares of restricted stock will vest evenly over 2 years, whereby $50 \%$ shall vest on April 30, 2014 and 50\% shall vest on April 30, 2015.

## Stock Options and Warrants

The Black-Scholes option valuation model was developed for use in estimating the fair value of traded options which have no vesting restrictions and are fully transferable. In addition, option valuation models require the input of highly subjective assumptions including the expected stock price volatility.

The fair value for all options and warrants was estimated at the date of grant using a Black-Scholes option-pricing model with the following weighted-average assumptions:

| Expected Volatility (i) | $22-42 \%$ |
| :--- | ---: |
| Expected Dividend Yield | $0 \%$ |
| Expected Life (Term) (ii) | $2.5-5.75$ years |
| Risk-Free Interest Rate | $0.39 \%-0.98 \%$ |

The options that the Company granted under its plans expire at various times, either five, seven or ten years from the date of grant, depending on the particular grant.
(i) Due to the Company's limited trading activity, the Company used the average volatility of similar companies in its industry.
(ii) Due to the Company's limited history, the expected life of options was calculated using the 'simplified method' in accordance with Staff Accounting Bulletin ("SAB") Topic 14.02 in accordance with SAB 110.

## Stock Options

A summary of the Company's stock options for the Current Nine Months is as follows:

|  | Options | Weighted-Average Exercise Price |  |
| :---: | :---: | :---: | :---: |
| Outstanding at January 1, 2013 | 345,000 | \$ | 4.54 |
| Granted | - |  | - |
| Canceled | - |  | - |
| Exercised | - |  | - |
| Expired/Forfeited | $(1,375)$ |  | 3.55 |
| Outstanding at September 30, 2013 | 343,625 | \$ | 4.55 |
| Exercisable at September 30, 2013 | 213,483 | \$ | 4.64 |

Compensation expense related to stock option grants for the Current Quarter and the Prior Year Quarter was $\$ 19,000$ and $\$ 23,000$, respectively. Compensation expense related to stock option grants for the Current Nine Months and the Prior Year Nine Months was $\$ 58,000$ and $\$ 51,000$, respectively. Compensation expense related to stock options is reported as stock-based compensation under operating expenses in the unaudited condensed consolidated statements of operations. An additional amount of $\$ 22,000$ is expected to be expensed over a period of 7 months from October 1, 2013 through April 30, 2014.

The preceding table does not include options to purchase 576 shares of Common Stock for $\$ 728$ per share issued under the Company's former equity plan. The Company does not expect to issue any equity awards under this plan.

## Warrants

A summary of the Company's warrants for the Current Nine Months is as follows:

|  | Warrants | Weighted-Average Exercise Price |  |
| :---: | :---: | :---: | :---: |
| Outstanding at January 1, 2013 | 1,132,043 | \$ | 2.47 |
| Granted (See private offering of equity securities above) | 312,500 |  | 5.00 |
| Canceled | - |  | - |
| Exercised | - |  | - |
| Expired/Forfeited | - |  | - |
| Outstanding at September 30, 2013 and expected to vest. | 1,444,543 | \$ | 3.01 |
| Exercisable at September 30, 2013 | 1,444,543 | \$ | 3.01 |

Compensation expense related to warrants for the Current Quarter and the Prior Year Quarter was $\$ 11,000$ each period. Compensation expense related to warrants for the Current Nine Months and the Prior Year Nine Months was $\$ 33,000$ each period. Compensation expense related to warrants, except those warrants issued to a licensee (see below) is reported as stock-based compensation under operating expenses in the unaudited condensed consolidated statements of operations.

The Company values other warrants issued to non-employees at the commitment date at the fair market value of the instruments issued, a measure which is more readily available than the fair market value of services rendered, using the Black-Scholes model. The fair market value of the instruments issued is expensed over the vesting period.

The Company issued to a licensee warrants to purchase 75,000 shares of common stock with an exercise price of $\$ 5.50$ per share and a term of 5 -years. Compensation expense related to warrants in connection with the licensing agreement is amortized over the 5 -year initial term of the license agreement and is recorded as a discount to licensing revenues. The stock-based licensing revenue-discount for the Current Quarter and the Prior Year Quarter was $\$ 1,000$ and $\$ 1,000$, respectively. The stock-based licensing revenue-discount for the Current Nine Months and the Prior Year Nine Months was $\$ 3,000$ and $\$ 3,000$, respectively. An additional amount of $\$ 14,000$ is expected to be amortized over a period of 36 months from October 1, 2013 through September 30, 2016.

## Restricted Stock

Compensation cost for restricted stock is measured using the fair value of the Company's common stock at the date the common stock is granted. The compensation cost, net of projected forfeitures, is recognized over the period between the grant date and the date any restrictions lapse, with compensation cost for grants with a graded vesting schedule recognized using the treasury method. The restrictions do not affect voting and dividend rights.

A summary of the Company's restricted stock for the Current Nine Months is as follows:

|  | Restricted Shares | Weighted-Average Grant Date Fair Value |  |
| :---: | :---: | :---: | :---: |
| Outstanding at January 1, 2013 | 964,607 | \$ | 3.00 |
| Granted | 1,399,750 |  | 3.86 |
| Canceled | - |  | - |
| Vested | $(16,868)$ |  | 3.00 |
| Expired/Forfeited | - |  | - |
| Outstanding at September 30, 2013 | 2,347,489 | \$ | 3.51 |

Compensation expense related to restricted stock grants for the Current Quarter and Prior Year Quarter was $\$ 2,266,000$ and $\$ 2,043,000$, respectively. Compensation expense related to restricted stock grants for the Current Nine Months and Prior Year Nine Months was $\$ 4,562,000$ and $\$ 3,479,000$, respectively. Compensation expense related to restricted stock grants is reported as stock-based compensation under operating expenses in the unaudited condensed consolidated statements of operations. An additional amount of $\$ 186,000$ is expected to be expensed over the remainder of 2013 and an additional $\$ 823,000$ expensed over a period of 15 months from January 1, 2014 through March 31, 2015.

## Shares Available Under the Company's 2011 Equity Incentive Plan

At September 30, 2013, there were 1,931,215 common shares available for issuance under the Company's 2011 Equity Incentive Plan.

## Shares Reserved for Issuance

At September 30, 2013, there were 3,719,959 common shares reserved for issuance pursuant to warrants, stock options and availability for issuance under the Company's 2011 Equity Incentive Plan.

## Dividends

The Company has not paid any dividends to date.

## 7. Earnings Per Share

Basic earnings per share ("EPS") is computed by dividing net income (loss) available to common stockholders by the weighted average number of common shares outstanding during the period, excluding the effects of any potentially dilutive securities. Diluted EPS gives effect to all potentially dilutive common shares outstanding during the period, including stock options and warrants, using the treasury stock method, and convertible debt, using the if-converted method. Diluted EPS excludes all potentially dilutive shares of common stock if their effect is anti-dilutive.

Shares used in calculating basic and diluted loss per share are as follows:

|  | Three Months ended September 30, |  | Nine Months ended September 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2013 | 2012 | 2013 | 2012 |
| Basic | 10,167,769 | 7,517,151 | 8,892,303 | 6,772,244 |
| Effect of exercise of stock options | 4,241 | n/a | 4,644 | n/a |
| Effect of exercise of warrants | 581,840 | n/a | 581,840 | n/a |
| Diluted | 10,753,850 | 7,517,151 | 9,478,787 | 6,772,244 |

The computation of basic and diluted EPS excludes the common stock equivalents of the following potentially dilutive securities because their inclusion would be anti-dilutive:

|  | Three Months ended September 30, |  | Nine Months ended September 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2013 | 2012 | 2013 | 2012 |
| Stock options and warrants | 1,126,925 | 580,825 | 949,498 | 658,208 |

## 8. Income Taxes

The Company's effective income tax rate for the Current Quarter and the Prior Year Quarter was approximately (37.3)\% and (51.5)\%, respectively. The Company's effective income tax rate for the Current Nine Months and the Prior Year Nine Months was approximately (524.0)\% and (23.8)\%, respectively.

The provision (benefit) for income taxes using the statutory federal tax rate as compared to the Company's effective tax rate is summarized as follows:

|  | Three Months Ended September 30, 2013 | Nine Months Ended September 30, 2013 |  |
| :---: | :---: | :---: | :---: |
| Federal statutory rate | 34.0 \% | \$ | 34.0 \% |
| State income taxes, net of federal benefit | 7.2 \% |  | 7.2 \% |
| Gain on reduction of earn-out | (92.5)\% |  | (677.2)\% |
| Change in state rate | 15.2 \% |  | 111.3 \% |
| Fin 18 Adjustment | (1.5)\% |  | (4.9)\% |
| Other | 0.3 \% |  | 5.6 \% |
| Income tax benefit | (37.3) $\%$ | \$ | (524.0) $\%$ |

During the third quarter the Company recorded a $\$ 5.1$ million gain on the reduction of contingent obligations related to the acquisition of IM Ready. This gain is not subject to tax and was treated as a discrete item occurring in the third quarter of 2013 (See Note 5, Debt). Additionally, there was an increase in the state income tax rate which was booked to deferred income tax expense and treated as a discrete item occurring in the third quarter of 2013.

## 9. Segment Information

Since the Company opened its first retail store in June 2013, it operates in two segments - (1) design and licensing and (2) retail, which are based on its business activities and organization. The operating segments are segments of the Company for which separate discrete financial information is available and for which operating results are evaluated regularly by the chief operating decision makers, made up of the Company's executive management team, in deciding how to allocate resources, as well as in assessing performance. The primary key performance indicators are net sales or revenue (in the case of licensing and design fees) and operating income for each segment. The design and licensing segment includes royalties earned on licensed products and use of the Company's trademarks, and rights granted to third parties for the right to sell the Company's products and related design and other service fees. The retail segment represents sales of Isaac Mizrahi New York branded products through its retail store. All intercompany revenues are eliminated in consolidation and are not reviewed when evaluating segment performance. Corporate overhead expenses are allocated to the segments based upon specific usage or other allocation methods.

The following table presents the key performance information of the Company's reportable segments (in thousands):

|  | Three Months Ended September 30, |  |  |  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2013 |  | 2012 |  | 2013 |  | 2012 |  |
| Revenue: |  |  |  |  |  |  |  |  |
| Net licensing revenue | \$ | 3,075,000 | \$ | 2,765,000 | \$ | 8,863,000 | \$ | 7,815,000 |
| Design and service fee income |  | 714,000 |  | 960,000 |  | 1,288,000 |  | 1,614,000 |
| Design and licensing revenues |  | 3,789,000 |  | 3,725,000 |  | 10,151,000 |  | 9,429,000 |
| Retail sales |  | 130,000 |  | - |  | 162,000 |  | - |
| Total revenues | \$ | 3,919,000 | \$ | 3,725,000 | \$ | 10,313,000 | \$ | 9,429,000 |
|  |  |  |  |  |  |  |  |  |
| Operating income (loss): |  |  |  |  |  |  |  |  |
| Design and licensing | \$ | 2,797,000 | \$ | $(426,000)$ | \$ | 1,966,000 | \$ | $(548,000)$ |
| Retail |  | $(140,000)$ |  | - |  | $(233,000)$ |  | - |
| Total operating income (loss) | \$ | 2,657,000 | \$ | $(426,000)$ | \$ | 1,733,000 | \$ | $(548,000)$ |
|  |  | Three Mon Septem | th |  |  | Nine Mon Septem | th |  |
| Capital Expenditures |  | 2013 |  | 2012 |  | 2013 |  | 2012 |
| Property and equipment : |  |  |  |  |  |  |  |  |
| Design and licensing | \$ | 30,000 | \$ | 19,000 | \$ | 127,000 | \$ | 110,000 |
| Retail |  | 23,000 |  | - |  | 141,000 |  | - |
| Total capital expenditures | \$ | 53,000 | \$ | 19,000 | \$ | 268,000 | \$ | 110,000 |


| Long Lived Assets | September 30, 2013 |  | $\begin{gathered} \text { December 31, } \\ 2012 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Trademarks and other intangibles, net : |  |  |  |  |
| Design and licensing | \$ | 45,440,000 | \$ | 45,835,000 |
| Retail |  | - |  | - |
| Total Trademarks and other intangibles, net | \$ | 45,440,000 | \$ | 45,835,000 |
|  |  |  |  |  |
| Property and equipment : |  |  |  |  |
| Design and licensing | \$ | 984,000 | \$ | 1,113,000 |
| Retail |  | 131,000 |  | - |
| Total property and equipment | \$ | 1,115,000 | \$ | 1,113,000 |

## 10. Related Party Transactions

## Todd Slater

On September 29, 2011, the Company adopted a one-year agreement which was amended on October 4, 2011, with Todd Slater, who was appointed as a director of the Company commencing on October 17, 2011, for services related to the Company's licensing strategy and introduction of potential licensees. During the term of the agreement or during the year following the expiration of the term of the agreement, if the Company enters into a license or distribution agreement with a licensee introduced by Mr. Slater, Mr. Slater was entitled to receive a commission equal to fifteen percent ( $15 \%$ ) of all net royalties received by the Company during the first term of such agreement, payable within thirty days of receipt of the net royalties.

On July 10, 2012, the Company and Mr. Slater entered into an amendment (the "Amendment") to the agreement. Pursuant to the Amendment, the Company paid to Mr. Slater $\$ 163,000$ as payment in full for (i) the cancellation of all amounts which are or may otherwise become due or payable to Mr. Slater under the terms of the agreement for licensees already introduced to the Company by Mr. Slater and which Mr. Slater was entitled to fifteen percent (15\%) of the revenues from such licensees under the agreement, and (ii) the assignment to the Company of all such amounts payable directly to Mr. Slater pursuant to such license agreements. The Company has capitalized this payment and amortizes the expense in accordance with the revenue earned from the respective licensing agreements on which this payment was based upon.

The Company incurred direct licensing costs with Mr. Slater from amortization of the one-time payment stated above and fees paid for the Current Quarter and the Prior Year Quarter of $\$ 12,000$ and $\$ 10,000$, respectively and for the Current Nine Months and for the Prior Year Nine Months of $\$ 35,000$ and $\$ 18,000$, respectively.

On June 5, 2013, the Company paid Threadstone Advisors, LLC ("Threadstone") a fee of $\$ 280,000$ for the placement of $\$ 4,000,000$ of proceeds from the Offering (See Note 6, Stockholders' Equity). This placement fee was recorded as a reduction in paid-in capital and reflected in the stockholders' equity section of the condensed consolidated balance sheet. Mr. Slater is an officer and a $5 \%$ owner of Threadstone.

## Licensing Agent Agreement

On August 2, 2011, the Company entered into a licensing agent agreement with Adam Dweck ("AD") who is an Executive Vice President of Earthbound, LLC ("Earthbound") and the son of Jack Dweck, who is a principal of Earthbound and is on the Company's board of directors, pursuant to which he is entitled to a five percent (5\%) commission on any royalties we receive under any new license agreements that he procures for us during the initial term of such license agreements. AD earned $\$ 4,000$ and $\$ 3,000$ in fees for the Current Quarter and Prior Year Quarter, respectively, and earned $\$ 14,000$ and $\$ 8,000$ in fees for the Current Nine Months and the Prior Year Nine Months, respectively.

We are also are obligated to grant to AD warrants to purchase 12,500 shares of common stock at an exercise price of $\$ 5.00$ per share, subject to $A D$ generating $\$ 0.5$ million of accumulated royalties and additional warrants to purchase 12,500 shares of common stock at an exercise price of $\$ 5.00$ per share, subject to AD generating $\$ 1.0$ million of accumulated royalties. Additionally, AD shall be entitled to receive warrants to purchase 25,000 shares of common stock priced at the fair market value at the time of issuance, subject to AD generating $\$ 2.0$ million of accumulated royalties. These warrants all expire on August 2, 2016. As of September 30, 2013, AD has reached the first milestone of $\$ 500,000$ sourced royalties and it is likely AD will reach the second milestone of $\$ 1,000,000$ of AD sourced royalties by August 2 , 2016. The Company has subsequently issued warrants to AD to purchase 25,000 shares of common stock of which 12,500 vest immediately and 12,500 vest upon achieving the second milestone. The fair value of these warrants was estimated at $\$ 2,500$ on the grant date using the Black-Scholes option pricing method, of which half has been recorded as a royalty commission expense in the Current Quarter and is recorded as a reduction of net licensing revenues on the unaudited condensed consolidated statements of operations. The balance of the warrants will be expensed evenly over the next 15 months, the period when the second milestone is estimated to occur.

## Jones Texas, Inc.

Edward Jones, III, a principal shareholder and chief executive officer of Jones Texas, Inc. ("JT") is on the Company’s board of directors. The Company and JT entered into a consulting agreement on March 28, 2012, whereby JT shall pursue and introduce licensing opportunities for the Company. JT procured a license for the Company during 2012, which the Company agreed to remit $15 \%$ of the license revenues for the initial term of the license. JT earned $\$ 0$ and $\$ 1,000$ in fees for the Current Quarter and Prior Year Quarter, respectively and earned $\$ 0$ and $\$ 2,000$ in fees for the Current Nine Months and Prior Year Nine Months, respectively.

## Earthbound, LLC

As part of the consideration for the acquisition of the Isaac Mizrahi Business, the Company assumed a $\$ 1.5$ million non-interest obligation owed to Earthbound, payable over five years commencing on September 29, 2011. Jeff Cohen is a principal owner of Earthbound and was a director of the Company through December 2012. The Company made payments of $\$ 37,500$ and $\$ 75,000$ in the Prior Year Quarter and Prior Year Nine Months, respectively, of which $\$ 26,000$ and $\$ 80,000$ was recorded as interest expense in the Prior Year Quarter and Prior Year Nine Months, respectively. The Company extinguished this debt on November 21, 2012.

## IM Ready-Made, LLC

The Company and the Seller had balances owed between the companies relating to the transition of the Isaac Mizrahi Business and certain payments assigned to the Seller by QVC under the QVC Agreement. As of September 30, 2013, the Company owed the Seller $\$ 114,000$ and as of September 30, 2012 the Seller owed the Company $\$ 68,000$. The Company did not earn any revenue or incur any expenses with IM Ready-Made, LLC since the Closing Date.

## Mark DiSanto

On June 5, 2013, Mark X. DiSanto Investment Trust (the "DiSanto Trust") purchased 285,715 shares of its Common Stock and Warrants to purchase an aggregate of 62,500 of the Company's Common Stock for aggregate gross proceeds of $\$ 1,000,003$ through the Offering (See Note 6, Stockholders' Equity). Mark DiSanto, a director of the Company, is the trustee and has sole voting and dispositive power for the DiSanto Trust.

## Executive Officer

In April 2013, the Company purchased $\$ 2,300$ in used equipment from our Chief Executive Officer to be utilized at our New York City location. The purchase price was at the estimated fair market value of the equipment.
11. Subsequent Events

None

## ITEM 2

## MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Safe Harbor Statement under the Private Securities Litigation Reform Act of 1995 . The statements that are not historical facts contained in this report are forward-looking statements that involve a number of known and unknown risks, uncertainties and other factors, all of which are difficult or impossible to predict and many of which are beyond our control, which may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements. These risks are detailed in the Risk Section of our Form 10-K for the fiscal year ended December 31, 2012. The words "believe", "anticipate," "expect", "confident", "project", "provide", "plan", "likely", "future", "ongoing", "intend", "may", "should", "would", "could", "guidance" and similar expressions identify forward-looking statements.

## Overview

Xcel Brands, Inc. (the "Company") engages in the design, licensing, marketing and retail sales of the Isaac Mizrahi Brand and certain rights of the Liz Claiborne New York Brand ("LCNY") with a focus on a variety of product categories. The Company operates in two segments - (1) design and licensing and (2) retail. Our design and licensing business operates in a "working capital light" business model, licensing the Isaac Mizrahi Brand and LCNY through its wholly-owned subsidiary IM Brands, LLC ("IM Brands") and generating royalty and design and service fee revenues through licensing and other agreements with wholesale manufacturers, sourcing and design companies, and retailers. Our retail business operates through its wholly-owned subsidiary IMNY Retail Management, LLC and was launched in June of this year opening the Company's first retail store located in Southampton, New York. The Company plans to open its second store by the spring of 2014 in Atlanta, Georgia.

Our growth strategy is focused on increasing licensing design and service fee revenue through adding new product categories, expanding the retail penetration and optimizing the sales of our licensees. We will also seek new opportunities, including opening additional retail stores and international expansion through direct response television and licensing arrangements.

## Summary of operating results

The three months ended September 30, 2013 (the "Current Quarter") compared to the three months ended September 30, 2012 (the "Prior Year Quarter").

## Total Revenues.

Total revenues for the Current Quarter totaled $\$ 3.92$ million compared to $\$ 3.73$ million for the Prior Year Quarter. This increase was primarily related to an increase in net retail sales of $\$ 0.13$ million.

Design and Licensing Segment - Almost all of the total revenues for the Current Quarter and all of the Prior Year Quarter consisted of net licensing revenues and design and service fees. Design and licensing fee income for the Current Quarter totaled $\$ 3.79$ million compared to $\$ 3.73$ million for the Prior Year Quarter. This increase was primarily related to an increase in net licensing revenue of $\$ 0.31$ million and partially offset by a decrease in design and service fees of $\$ 0.25$ million.

Retail Segment - The Company opened its first retail store in mid-June 2013 and reported net sales of $\$ 0.13$ million in the Current Quarter. There are no comparative results for the Prior Year Quarter.

## Gross Profit.

Gross profit for the Current Quarter was $\$ 3.86$ million compared to $\$ 3.73$ million for the Prior Year Quarter.
Design and Licensing Segment - Design and licensing gross profit was $\$ 3.79$ million compared to $\$ 3.73$ million for the Prior Year Quarter, the same amount as its net revenues.

Retail Segment - Gross profit was $\$ 0.07$ million, approximately $53 \%$ of net retail sales in the Current Quarter. There are no comparative results for the Prior Year Quarter.

## Operating Expenses.

Operating expenses totaled $\$ 4.95$ million for the Current Quarter compared to $\$ 4.15$ million for the Prior Year Quarter, an increase of $\$ 0.80$ million.

Design and Licensing Segment - Operating expenses totaled $\$ 4.75$ million for the Current Quarter compared to $\$ 4.15$ million for the Prior Year Quarter, an increase of $\$ 0.60$ million. This increase was primarily related to an increase in stock-based compensation of $\$ 0.25$ million and an increase in salaries of $\$ 0.25$ million.

Retail Segment - Operating expenses were $\$ 0.21$ million for the Current Quarter. The store opened for business in mid-June 2013 and had its first full quarter of operations. There were no comparative results for the Prior Year Quarter.

## Other Expenses (Income).

Other expenses (income) netted to (\$3.75) million for the Current Quarter compared to \$0 for the Prior Year Quarter. The other expenses (income) for the Current Quarter consisted of $\$ 1.35$ million in a loss on extinguishment of debt offset by a ( $\$ 5.1$ ) million gain on reduction of contingent obligations. The loss on extinguishment of debt was the result of the Company refinancing its long-term term debt ("Old Loan") with a new term debt ("New Loan") facility, with more favorable terms. The extinguishment of the Old Loan included a prepayment fee of $\$ 0.19$ million and an acceleration of deferred finance costs and loan discount of $\$ 1.16$ million resulting in a loss on extinguishment of debt of $\$ 1.35$ million. The Company reduced the fair value of its contingent obligation by $\$ 5.1$ million in the Current Quarter, resulting in a gain on reduction of contingent obligations (See ITEM I, Note 5, Debt in the Notes to the Unaudited Condensed Consolidated Financial Statements).

## Operating Income (Loss).

Operating income (loss) for the Current Quarter was $\$ 2.66$ million compared to ( $\$ 0.43$ ) million in the Prior Year Quarter.

Design and Licensing Segment - Operating income for the Current Quarter of $\$ 2.80$ million is an increase of $\$ 3.23$ million compared to ( $\$ 0.43$ ) million operating loss in the Prior Year Quarter. This is primarily the net of the gain on reduction of contingent obligations and the loss on extinguishment of debt detailed above in Other Expenses (Income) and partially offset by the increase in operating expenses.

Retail Segment - Operating income (loss) for the Current Quarter was (\$0.14) million. The loss was primarily the result of the retail business launch which includes scaling retail operations and fixed overhead associated with our retail business.

## Interest and Finance Expense.

Interest and finance expenses for the Current Quarter decreased to $\$ 0.39$ million compared to $\$ 0.55$ million in the Prior Year Quarter. The decrease was primarily the result of a lower interest rate in the New Loan (See ITEM 1, Note 5, Debt in the Notes to Unaudited Condensed Consolidated Financial Statements) and the interest expense relating to an installment obligation in the Prior Year Quarter that was fully satisfied in November 2012.

## Provision (benefit) for Income Taxes.

The effective income tax rate for the Current Quarter is approximately (37.3)\% resulting in a $\$ 0.85$ million income tax benefit, as compared to an effective income tax rate of approximately (51.5)\% in the Prior Year Quarter which resulted in the $\$ 0.50$ million income tax benefit. During the third quarter of 2013, the Company recorded a $\$ 5.1$ million gain on the reduction of contingent obligations related to the acquisition of The Isaac Mizrahi business. This gain is not subject to tax and was treated as a discrete item. Additionally, there was an increase in the state income tax rate which was booked to deferred income tax expense and treated as a discrete item occurring in the third quarter of 2013.

## Net Income (Loss).

Our net income was $\$ 3.15$ million in the Current Quarter, compared to ( $\$ 0.47$ ) million net loss in the Prior Year Quarter, as a result of the factors discussed above.

The nine months ended September 30, 2013 (the "Current Nine Months") compared to the nine months ended September 30, 2012 (the "Prior Year Nine Months").

## Total Revenues.

Total revenues for the Current Nine Months totaled $\$ 10.31$ million compared to $\$ 9.43$ million for the Prior Year Nine Months. This increase was primarily related to an increase in net licensing revenues of $\$ 1.05$ million, an increase in retail sales of $\$ 0.16$ million and partially offset by a decrease in design and service fee income of $\$ 0.33$ million.

Design and Licensing Segment - Almost all of the total revenues for the Current Nine Months and all of the Prior Year Nine Months consisted of net licensing revenues and design and service fees. Design and licensing fee income for the Current Nine Months totaled $\$ 10.15$ million compared to $\$ 9.43$ million for the Prior Year Nine Months. This increase was attributable to an increase in net licensing revenue of $\$ 1.05$ million and partially offset by a decrease in design and service fees of $\$ 0.33$ million. The increase in net licensing revenues was attributable to an increase in interactive media revenues (QVC, Inc. and LCNY) of $\$ 0.46$ and an increase of $\$ 0.59$ in wholesale licensed revenues.

Retail Segment - The Company opened its first retail store in mid-June 2013 and reported net sales of $\$ 0.16$ million in the Current Nine Months. There are no comparative results for the Prior Year Nine Months.

## Gross Profit

Gross profit for the Current Nine Months was $\$ 10.24$ million compared to $\$ 9.43$ million for the Prior Year Nine Months.
Design and Licensing Segment - Design and licensing gross profit was $\$ 10.15$ million compared to $\$ 9.43$ million for the Prior Year Nine Months, the same amount as its net revenues.

Retail Segment - Gross profit was $\$ 0.09$ million, approximately $54 \%$ of net retail sales in the Current Nine Months. There were no comparative results for the Prior Year Nine Months.

## Operating Expenses.

Operating expenses totaled $\$ 12.26$ million for the Current Nine Months compared to $\$ 9.98$ million for the Prior Year Nine Months, an increase of $\$ 2.28$ million.

Design and Licensing Segment - Operating expenses totaled $\$ 11.94$ million for the Current Nine Months compared to $\$ 9.98$ million for the Prior Year Nine Months, an increase of $\$ 1.96$ million. This increase was primarily related to an increase in stock-based compensation of $\$ 1.17$ million and an increase in salaries of $\$ 0.79$ million.

Retail Segment - Operating expenses were $\$ 0.32$ million for the Current Nine Months. The store opened for business in mid-June 2013 and had its first full quarter of operations. There were no comparative results for the Prior Year Nine Months.

## Other Expenses (Income).

Other expenses (income) netted to (\$3.75) million for the Current Nine Months compared to $\$ 0$ million for the Prior Year Nine Months. The other expenses (income) for the Current Nine Months consisted of $\$ 1.35$ million in a loss on extinguishment of debt and offset by a (\$5.1) million gain on reduction of contingent obligations. The loss on extinguishment of debt was the result of the Company refinancing its Old Loan with the New Loan, with more favorable terms. The extinguishment of the Old Debt included a prepayment fee of $\$ 0.19$ million and an acceleration of deferred finance costs and loan discount of $\$ 1.16$ million resulting in a loss on extinguishment of debt of $\$ 1.35$ million. The Company reduced the fair value of its contingent obligation by $\$ 5.1$ million in the Current Nine Months, resulting in a gain on reduction of contingent obligations (See Note 5, Debt in the Notes to Unaudited Condensed Consolidated Financial Statements for additional information).

## Operating Income (Loss).

Operating income (loss) for the Current Nine Months was $\$ 1.73$ million compared to ( $\$ 0.55$ ) million in the Prior Year Nine Months.
Design and Licensing Segment - Operating income for the Current Nine Months of $\$ 1.97$ million is an increase of $\$ 2.52$ million compared to ( $\$ 0.55$ ) million in the Prior Year Nine Months. This is primarily the net of the gain on reduction of contingent obligations and the loss on extinguishment of debt detailed above in Other Expenses (Income) and partially offset by the increase in operating expenses.

Retail Segment - Operating income (loss) for the Current Nine Months was (\$0.23) million. The loss was primarily the result of the retail business launch which includes scaling retail operations and fixed overhead associated with our retail business.

## Interest and Finance Expense.

Interest and finance expenses for the Current Nine Months decreased to $\$ 1.42$ million compared to $\$ 1.64$ million in the Prior Year Nine Months. The decrease was primarily the result of a lower interest rate in our New Loan (See Note 5, Debt in the Notes to Unaudited Condensed Consolidated Financial Statements for additional information) and the interest expense relating to an installment obligation in the Prior Year Nine Months that was fully satisfied in November 2012.

## Provision (benefit) for Income Taxes.

The effective income tax rate for the Current Nine Months is approximately (524.0)\% resulting in a $\$ 1.63$ million income tax benefit, as compared to an effective income tax rate of approximately (23.8)\% in the Prior Year Nine Months which resulted in the $\$ 0.52$ million income tax benefit. During the third quarter of 2013, the Company recorded a $\$ 5.1$ million gain on the reduction of contingent obligations related to the acquisition of the Isaac Mizrahi business. This gain is not subject to tax and was treated as a discrete item. Additionally, there was an increase in the state income tax rate which was booked to deferred income tax expense and treated as a discrete item occurring in the third quarter of 2013.

## Net Income (Loss).

Our net income was $\$ 1.94$ million in the Current Nine Months, compared to (\$1.66) million net loss in the Prior Year Nine Months, as a result of the factors discussed above.

## Liquidity and Capital Resources

## Liquidity

Our principal capital requirements have been to fund working capital needs, and to a lesser extent, capital expenditures. At September 30, 2013, our unrestricted cash and cash equivalents totaled $\$ 7.87$ million.

On August 1, 2013, the Company extinguished its term debt with proceeds from the New Loan, a $\$ 13.0$ million 5 -year term loan with Bank of Hapoalim B.M. We used $\$ 12.67$ million of the net proceeds of the New Loan to repay the credit facility with MidMarket Capital Partners, LLC, including a $\$ 0.19$ million prepayment fee. The New Loan is secured by all of the assets of IM Brands and the Company's membership interest in IM Brands and bears interest at an annual fixed rate of $4.44 \%$, payable quarterly in arrears each calendar quarter. Principal payments commence October 2014 of $\$ 0.25$ million are due for each of the following 4 quarters through July 2015 and increases to $\$ 0.63$ million per quarter for the following 4 quarters.

In addition, the Company shall prepay the outstanding amount of the New Loan from excess cash flow ("Cash Flow Recapture") for each fiscal year beginning in 2014, in arrears in an amount equal to twenty percent (20\%) of such Cash Flow Recapture. Cash Flow Recapture shall mean (without duplication), for any fiscal period, cash provided by operating activities for such period less (a) capital expenditures not made through the incurrence of indebtedness less (b) all interest and principal (including indebtedness owed for the New Loan) paid or payable during such period less (c) all income tax payments made during such period.

We expect that existing cash and operating cash flows will be adequate to meet our operating needs, debt service obligations and capital expenditure needs for the next twelve months. We are dependent on our licensees for most of our revenues, and there is no assurance that the licensees will perform as projected.

The Company's seller note and contingent obligations (See ITEM 1, Note 5, Debt for additional information) are payable in stock and/or cash, at the Company's discretion. Payment of these obligations in stock would not affect the Company's liquidity. The Company did make a voluntary cash principal payment in the Current Quarter of $\$ 0.5$ million.

Our design and licensing segment does not require significant capital expenditures. However, we opened our first retail store in June 2013 for which $\$ 0.14$ million of capital expenditures were incurred. We entered into a lease commitment for our second store during the Current Quarter and expect to open the store in the first quarter of 2014. We expect the capital expenditures for this store to be similar to our first store. Aside from these two locations, we currently have no commitments to open additional retail stores, but we are evaluating retail opportunities. If we expand the retail business, we would be limited to the number of stores we could open without the consent of our lender. In accordance with the terms of the New Loan, we are limited each year to $\$ 1.0$ million of capital expenditures which is subject to increase by $10 \%$ of licensing revenues over $\$ 15$ million.

## Changes in Working Capital

At September 30, 2013 and December 31, 2012, the working capital ratio (current assets to current liabilities) was 1.68 to 1.00 and 2.45 to 1.00, respectively. At September 30, 2013, current liabilities included $\$ 6.24$ million of current portion of long-term debt, which can be paid with cash or stock, at the sole discretion of the Company. Commentary on components of our cash flows for the Current Nine Months as compared to the Prior Year Nine Months is set forth below:

## Operating Activities

Net cash provided by operating activities decreased approximately $\$ 0.58$ million, from $\$ 1.52$ million in the Prior Year Nine Months to $\$ 0.93$ million in the Current Nine Months. This net decrease in net cash provided by operating activities of approximately $\$ 0.58$ million was due to the increase in net income in the Current Nine Months of $\$ 3.60$ million compared with the Prior Year Nine Months, offset by the net of (a) the aggregate net decrease in use of cash from changes in operating assets and liabilities of $\$ 0.69$ million compared with the Prior Year Nine Months and (b) an decrease in cash provided in the Current Nine Months of non-cash components of approximately $\$ 3.49$ million compared with the Prior Year Nine Months. This increase in non-cash components included a $\$ 5.1$ million gain on the reduction of contingent obligations and was partially offset by $\$ 4.65$ million of stock-based compensation. The contingent obligations fair value at September 30, 2013 and December 31, 2012 was $\$ 6.37$ million and $\$ 11.47$ million, respectively and recorded as long term liabilities on the Company's condensed consolidated balance sheets. The $\$ 5.1$ million reduction was recorded as a gain on reduction of contingent obligations in the Company's unaudited condensed consolidated statement of operations in the Current Quarter and the Current Nine Months. The reduction in the contingent obligations was based primarily on a revision of projected future net royalty income related to the Isaac Mizrahi Brand within the earn-out period. The earnout obligation is reduced as a result of revised lower projected future net royalty income of the Isaac Mizrahi Business, therefore diminishing the probability of achieving the corresponding royalty targets. This adjustment results from the Company having better visibility in its 2014 royalties given current Isaac Mizrahi Brand product sales information.

## Investing Activities

Net cash used in investing activities in the Current Nine Months increased approximately $\$ 0.17$ million, from $\$ 0.11$ million in the Prior Year Nine Months to $\$ 0.28$ million in the Current Nine Months, mostly attributable to capital expenditures. In the Current Nine Months, $\$ 0.14$ million of capital expenditures was attributable to developing our first retail store.

## Financing Activities

Net cash provided by financing activities was $\$ 3.28$ million for the Current Nine Months compared with $\$ 0.01$ million in the Prior Year Nine Months. Net cash provided by financing activities in the Current Nine Months is attributable $\$ 4.69$ million of net proceeds (after expenses) from the issuance of common stock and $\$ 0.10$ million of net proceeds from refinancing the Old Debt with the New Debt, partly offset by (1) $\$ 0.5$ million seller note payment and (2) $\$ 1.01$ million in scheduled principal payments of Old Debt. New Debt gross proceeds of $\$ 13.0$ million was used for satisfying the Old Debt principal balance of $\$ 12.49$ million, (2) a prepayment fee and costs of $\$ 0.19$ million and (3) $\$ 0.22$ in deferred financing costs related to the New Debt.

## Other Factors

We continue to seek to expand and diversify the types of licensed products being produced under the Isaac Mizrahi Brand, as well as diversify the distribution channels within which licensed products are sold, in an effort to reduce dependence on any particular retailer, consumer or market sector. We will also seek new opportunities including opening additional retail stores and international expansion through direct response television and licensing arrangements. The success of our Company, however, will still remain largely dependent on our ability to build and maintain brand awareness and contract with and retain key licensees and on our licensees' ability to accurately predict upcoming fashion trends within their respective customer bases and fulfill the product requirements of their particular retail channels within the global marketplace. Unanticipated changes in consumer fashion preferences, slowdowns in the U.S. economy, changes in the prices of supplies, consolidation of retail establishments, and other factors noted in "Risk Factors," could adversely affect our licensees' ability to meet and/or exceed their contractual commitments to us and thereby adversely affect our future operating results.

## Off-Balance Sheet Arrangements

We do not have any off-balance sheet arrangements that have or are reasonably likely to have, a current or future material effect on our financial condition, results of operations or liquidity.

## Effects of Inflation

We do not believe that the relatively moderate rates of inflation experienced over the past two years in the United States, where we primarily compete, have had a significant effect on revenues or profitability. If there were an adverse change in the rate of inflation by less than $10 \%$, the expected effect on net income would be immaterial.

## Summary of Critical Accounting Policies

Several of our accounting policies involve management judgments and estimates that could be significant. The policies with the greatest potential effect on our consolidated results of operations and financial position include the estimate of the fair value of the contingent obligations to the Seller, based on our licensing revenue performance. For our design and licensing segment, we can reasonably forecast revenues and plan expenditures based upon guaranteed royalty minimums and sales projections provided by our retail licensees.

The preparation of the consolidated financial statements in conformity with accounting principles generally accepted in the U.S. requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. We review all significant estimates affecting the financial statements on a recurring basis and record the effect of any adjustments when necessary.

In connection with our design and licensing business, we have entered into various trademark license agreements that provide revenues based on minimum royalties and additional revenues based on a percentage of defined sales. Minimum royalty revenue is recognized on a straight-line basis over each period, as defined, in each license agreement. Royalties exceeding the defined minimum amounts are recognized as income during the period corresponding to the licensee's sales.

We recognize retail store revenue upon sale of our products to retail consumers, net of estimated returns.
The Company follows Financial Accounting Standards Board ("FASB") Accounting Standard Codification ("ASC") Topic 350 - Intangibles, Goodwill and Other ("ASC Topic 350"). Under this standard, goodwill and indefinite lived assets are not amortized. The Company's definite lived intangible assets are amortized over their estimated useful lives.

Under this standard, the Company annually has the option to first assess qualitatively whether it is more likely than not that there is an impairment. The Company completed its annual quantitative assessment of trademarks, goodwill and other intangibles at December 31, 2012 and determined that no impairment charges were required.

Impairment losses are recognized for long-lived assets, including certain intangibles, used in operations when indicators of impairment are present and the undiscounted cash flows estimated to be generated by those assets are not sufficient to recover the assets' carrying amount. Impairment losses are measured by comparing the fair value of the assets to their carrying amount. For the Current Quarter and the Current Nine Months, there were no events which would trigger impairment considerations.

The Company accounts for stock-based compensation in accordance with ASC Topic 718 - "Compensation - Stock Compensation" by recognizing the fair value of stock-based compensation in the Unaudited Condensed Consolidated Statements of Operations. The fair value of the Company's stock option awards are estimated using a Black-Scholes option valuation model. This model requires the input of highly subjective assumptions including expected stock price volatility and the estimated life of each award. In addition, the calculation of compensation costs requires that the Company estimate the number of awards that will be forfeited during the vesting period. Compensation cost for restricted stock is measured using the fair value of the Company's common stock at the date the common stock is granted. For stock-based awards that vest based on performance conditions (e.g. achievement of certain milestones), expense is recognized when it is probable that the condition will be met. The fair value of stock-based awards is amortized over the vesting period of the awards. For stock-based awards that vest based on performance conditions (e.g. achievement of certain milestones), expense is recognized when it is probable that the condition will be met.

ASC Subtopic 820-10 defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. ASC Subtopic 820-10 outlines a valuation framework, creates a fair value hierarchy in order to increase the consistency and comparability of fair value measurements, and details the disclosures that are required for items measured at fair value. We have contingent obligations that are required to be measured at fair value on a recurring basis. Our contingent obligations were measured using inputs from Level 3 of the fair value hierarchy, which states:

Income tax expense is the tax payable for the period and the change during the period in deferred tax assets and liabilities. Deferred income taxes are determined based on the difference between the financial reporting and tax bases of assets and liabilities using enacted rates in effect during the year in which the differences are expected to reverse. Valuation allowances are established when necessary to reduce deferred tax assets to the amount expected to be realized.

ASC Topic 740 "Income taxes" clarifies the accounting for uncertainty in income taxes recognized in an enterprise's financial statements. Tax positions shall initially be recognized in the financial statements when it is more likely than not that the position will be sustained upon examination by the tax authorities. Such tax positions shall initially and subsequently be measured as the largest amount of tax benefit that has a probability of fifty percent (50\%) or greater of being realized upon ultimate settlement with the tax authority, assuming full knowledge of the position and all relevant facts.

## ITEM 3. CONTROLS AND PROCEDURES

## A. EVALUATION OF DISCLOSURE CONTROLS AND PROCEDURES:

Our disclosure controls and procedures are designed to ensure that information required to be disclosed in the reports filed or submitted under the Securities Exchange Act of 1934 (the "Exchange Act") is recorded, processed, summarized and reported, within the time period specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed in the reports filed under the Exchange Act are accumulated and communicated to management, including our Chief Executive Officer ("CEO") and Chief Financial Officer ("CFO"), as appropriate, to allow timely decisions regarding required disclosure. As of the end of the period covered by this report, we carried out an evaluation, under the supervision and with participation of our management, including our CEO and CFO, of the effectiveness of the design and operation of our disclosure controls and procedures. As of September 30, 2013, the date of that evaluation, the CEO and CFO concluded that our disclosure controls and procedures are effective to ensure that information required to be disclosed in the reports we file and submit under the Exchange Act are recorded, processed, summarized and reported as and when required.

## B. CHANGES IN INTERNAL CONTROL OVER FINANCIAL REPORTING:

There were no changes in our internal controls over financial reporting during the most recent fiscal quarter that have materially affected or are reasonably likely to materially affect our internal control over financial reporting.

## PART II. OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

None

ITEM 1A. RISK FACTORS
We operate in a highly competitive industry that involves numerous known and unknown risks and uncertainties that could impact our operations. The risks described in Part 1, Item 1A, "Risk Factors" of our Annual Report on Form 10-K for the year ended December 31, 2012 are not the only risks we face. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our financial condition and/or operating results.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

## Not applicable

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.
ITEM 4. MINE SAFETY DISCLOSURES

Not applicable.

## ITEM 5. OTHER INFORMATION

None.

## ITEM 6. EXHIBITS

(a) Exhibits:
31.1 Rule 13a-14(a)/15d-14(a) Certification (CEO)
31.2 Rule 13a-14(a)/15d-14(a) Certification (CFO)
32.1 Section 1350 Certification (CEO)
32.2 Section 1350 Certification (CFO)

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: November 14, 2013
By: /s/ Robert W. D’Loren
Name: Robert W. D’Loren
Title: Chairman and Chief Executive Officer
By: /s/ James Haran
Name: James Haran
Title: Chief Financial Officer and Vice President

## EXHIBIT 31.1

## CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO

SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002
I, Robert W. D'Loren certify that:

1. I have reviewed this Quarterly Report on Form 10-Q for the quarter ended September 30, 2013 of Xcel Brands, Inc. (the "Company").
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
a) All significant deficiencies and material weaknesses in the design or operation of internal controls over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By: /s/Robert W. D’Loren
Name: Robert W. D'Loren
Title: Chairman and Chief Executive Officer

## EXHIBIT 31.2

## CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO

SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002
I, James Haran certify that:

1. I have reviewed this Quarterly Report on Form 10-Q for the quarter ended September 30, 2013 of Xcel Brands, Inc. (the "Company").
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this quarterly report;
3. Based on my knowledge, the financial statements, and other financial information included in this quarterly report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this quarterly report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the Company's board of directors (or persons performing the equivalent functions):
a) All significant deficiencies and material weaknesses in the design or operation of internal controls over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

By: /s/ James Haran
Name: James Haran
Title: Chief Financial Officer and Vice President

## EXHIBIT 32.1

## CERTIFICATION PURSUANT TO <br> 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO

## SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Xcel Brands, Inc. (the "Company") on Form 10-Q for the period ended September 30, 2013 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Robert W. D’Loren certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to my knowledge:
(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and result of operations of the Company.

## EXHIBIT 32.2

## CERTIFICATION PURSUANT TO <br> 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO

## SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Xcel Brands, Inc. (the "Company") on Form 10-Q for the period ended September 30, 2013 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, James Haran, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that, to my knowledge:
(1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and result of operations of the Company.

Title: Chief Financial Officer and Vice President

